

The Commonwealth of Massachusetts
 Executive Office of Health and Human Services
 Department of Public Health
 Bureau of Climate and Environmental Health
 Division of Environmental Health Regulations and Standards
 67 Forest Street, Suite # 100 Marlborough, MA 01752
 617-624-6000 | mass.gov/dph

Maura T. Healey
 Governor

Kiame Mahaniah, MD, MBA
 Secretary

Kimberley Driscoll
 Lieutenant Governor

Robert Goldstein, MD, PhD
 Commissioner

February 17, 2026

To: Shawn Jenkins, Commissioner, Department of Corrections (electronic copy)
 Kiame Mahaniah, MD, MBA, Secretary, Executive Office of Health and Human Services (electronic copy)
 Clerk, Massachusetts House of Representatives (electronic copy)
 Clerk, Massachusetts Senate (electronic copy)
 Lieutenant Robert Raymond, Environmental Health and Safety Officer (electronic copy)

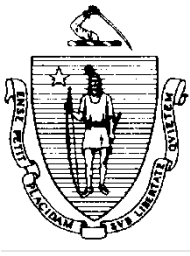
Greetings,

Pursuant to 105 CMR 451.403, please find the inspection report for Essex County Women in Transition, the Plan of Correction (POC) from the facility and the POC acceptance letter from the Division of Environmental Health Regulations and Standards (EHRS).

Sincerely,

Amy Riordan, MPH
 Senior Advisor, EHRS, BCEH

Cc: Robert Goldstein, MD, PhD, Commissioner, DPH (electronic copy)
 Gina K. Kwon, Secretary, Executive Office of Public Safety and Security (electronic copy)
 Leslie Whelan, Health Director, Salisbury Health Department (electronic copy)
 Brianna Arruda, Director, Policy Development and Compliance Unit (electronic copy)
 Heidi Mora, Superintendent (electronic copy)
 Jennifer Murphy, Deputy Superintendent (electronic copy)



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January 30, 2026

Kevin F. Coppinger, Sheriff
Essex County Sheriff's Department Headquarters
20 Manning Avenue
Middleton, MA 01929 (electronic copy)

Re: Facility Inspection – Essex County Women in Transition, Salisbury

Dear Sheriff Coppinger:

The Massachusetts Department of Public Health (Department) Division of Environmental Health Regulations and Standards (EHRS) conducted an inspection of the Essex County Women in Transition on January 29, 2026 accompanied by Lieutenant Robert Raymond and Deputy Superintendent Jennifer Murphy in accordance with Department regulations 105 CMR 451.000: Minimum Health and Sanitation Standards and Inspection Procedures for Correctional Facilities.

The inspection identified 6 total deficiencies: 3 new deficiencies under the Required Standards (.100 and .200 series), 2 new deficiencies under the Recommended Standards (.300 series), 1 repeat deficiency under the Recommended Standards.

Overview

Section 1 provides details of all deficiencies, including repeat deficiencies, found during the inspection. These are categorized by Required Standards, Recommended Standards, or additional applicable regulatory standards.

Section 2 provides information on areas that EHRS found to be compliant.

Section 3 documents the areas that EHRS did not inspect.

Section 4 provides information on submitting a Plan of Correction for the identified deficiencies.

Section 5 outlines observations and recommendations related to the inspection.

SECTION 1: Health and Safety Deficiencies

Deficiencies under the Required Standards (.100 and .200 series)

3 new deficiencies were found during the inspection:

1. Shower Room # 18	105 CMR 451.123	Maintenance: Floor damaged in shower # 1
2. Kitchen # 19	105 CMR 451.200	Preventing Contamination after Receiving; Preventing Food and Ingredient Contamination: Raw animal food not stored separate from other raw animal food to prevent cross contamination (P), ground beef stored with chicken. Standard found in 105 CMR 590; FC 3-302.11(A)(2)(b).
3. Kitchen # 19	105 CMR 451.200	Limitation of Growth of Organisms of Public Health Concern, Temperature and Time Control: Refrigerated time/temperature control for safety food prepared on site not clearly marked indicating the date or day by which the food shall be consumed or discarded (Pf), several items not dated. Standard found in 105 CMR 590; FC 3-501.17(A).

Deficiencies under the Recommended Standards (.300 series)

2 new deficiencies and 1 repeat deficiency (indicated by an *) were found during the inspection:

1. Dorm Rooms	105 CMR 451.322*	Cell Size: Inadequate floor space in dorm rooms
2. Laundry Room # 5	105 CMR 451.353	Interior Maintenance: Floor damaged near slop sink
3. HSU # 9	105 CMR 451.353	Interior Maintenance: O ₂ tanks not secured

SECTION 2: Areas Found to be in Compliance

EHRHS inspected 16 additional areas of the facility which were found to be in compliance.

Section 3: Areas EHRHS did not inspect

EHRHS inspected all areas of the facility

SECTION 4: Plan of Correction

This facility does not comply with the Department's regulations cited above. In accordance with 105 CMR 451.404, please submit a plan of correction within 10 working days of receipt of this notice which includes:

1. Specific corrective steps to be taken
2. A timetable for the corrective actions for larger projects
3. The date by which correction will be achieved
4. Any interim measures being implemented to ensure the health and safety of incarcerated individuals and facility staff
5. A signature by the Superintendent or Administrator responsible for the plan. The signed plan should be submitted to my attention, at the address listed above.

SECTION 5: Observations and Recommendations

1. The inmate population was 21 at the time of inspection.

To review the specific regulatory requirements please visit our website at www.mass.gov/dph/dcs and click on "Correctional Facilities" [105 CMR 451.000](#) available in both PDF and RTF formats. For more specific information about the food standards, you can download the merged food code, which can be found [here](#).

An inspection may also include observations of other conditions which could constitute a threat to the health or safety of inmates or employees, including but not limited to the standards set forth by the Department as follows, and report on such pursuant to 451.402(B). You can use these links below to review these standards:

- [105 CMR 205.000](#): Minimum Standards Governing Medical Records and Conduct of Physical Examinations in Correctional Facilities
- [105 CMR 480.000](#): Minimum requirements for the Management of Medical or Biological Waste
- [105 CMR 500.000](#): Good Manufacturing Practices for Food

This inspection report is true and accurate to the best of my knowledge.

Sincerely,

A handwritten signature in black ink, appearing to read 'Amy Riordan', written in a cursive style.

Amy Riordan, MPH
Senior Advisor, EHRS, BCEH



Essex County Sheriff's Department



197 Elm Street Rear
Salisbury, MA 01952

Kevin F. Coppinger
Sheriff

Telephone 978-750-1900
www.essexsheriffma.org

Heidi Mora
Superintendent

February 10, 2026

Amy Riordan, Environmental Health Inspector, MPH, BCEH, EHRS, Senior Advisor
Department of Public Health
67 Forest Street, Suite #100
Marlborough, MA 01752

Re: Women In Transition-Plan of Correction

Dear Ms. Riordan,

This letter is in response to your correspondence regarding the Department of Public Health's January 29, 2026 inspection of the Women in Transition (WIT) Facility in Salisbury, MA and the follow-up response received on January 30, 2026 requesting further action. Enclosed you will find a copy of your report, as well as the facility's updated corrective action plan

I hope that we have satisfactorily addressed your concerns. Thank you for your time and consideration.

Sincerely,

Jennifer Murphy

Assistant Superintendent

Sheriff Kevin F. Coppinger

(electronic copy)

Heidi Mora, Superintendent

(electronic copy)

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SECTION 1: Health and Safety Deficiencies

Deficiencies under the Required Standards (.100 and .200 series)

3 new deficiencies were found during the inspection:

-
1. Shower Room # 18 105 CMR 451.123 Maintenance: Floor damaged in shower # 1

Maintenance was notified and the shower floor will be fixed by March 1, 2026.

-
2. Kitchen # 19 105 CMR 451.200 Preventing Contamination after Receiving; Preventing Food and Ingredient Contamination: Raw animal food not stored separate from other raw animal food to prevent cross contamination (P), ground beef stored with chicken. Standard found in 105 CMR 590; FC 3-302.11(A)(2)(b).

Contacted the kitchen on January 29, 2026, and informed them that all raw food needs to be delivered and stored in separate containers.

-
3. Kitchen # 19 105 CMR 451.200 Limitation of Growth of Organisms of Public Health Concern, Temperature and Time Control: Refrigerated time/temperature control for safety food prepared on site not clearly marked indicating the date or day by which the food shall be consumed or discarded (Pf), several items not dated. Standard found in 105 CMR 590; FC 3-501.17(A).

Contacted the kitchen on January 29, 2026, and informed them that all food delivered needs to be clearly marked with the food items and date which the food needs to be consumed or discarded by.

Deficiencies under the Recommended Standards (.300 series)

2 new deficiencies and 1 repeat deficiency (indicated by an *) were found during the inspection:

-
1. Dorm Rooms 105 CMR 451.322* Cell Size: Inadequate floor space in dorm rooms

103 CMR 920.08 Multiple Occupancy approved waiver on file.

While dorm rooms have 4 bunks to a room the Women in Transition typically only have 2-3 inmates to a room.

At the time of the audit the rooms had 2-3 inmates per room.

-
2. Laundry Room # 5 105 CMR 451.353 Interior Maintenance: Floor damaged near slop sink

Maintenance was notified and the floor will be fixed by March 1, 2026.

-
3. HSU # 9 105 CMR 451.353 Interior Maintenance: O₂ tanks not secured

O₂ tanks are currently on stands, medical was notified on January 29, 2026, that they need to put up a barrier to make sure the stands do not tip over.

This will be completed by February 28, 2026.

SECTION 2: Areas Found to be in Compliance

EHRIS inspected 16 additional areas of the facility which were found to be in compliance.

Section 3: Areas EHRIS did not inspect

EHRIS inspected all areas of the facility

SECTION 4: Plan of Correction

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5. A signature by the Superintendent or Administrator responsible for the plan. The signed plan should be submitted to my attention, at the address listed above.

SECTION 5: Observations and Recommendations

1. The inmate population was 21 at the time of inspection.

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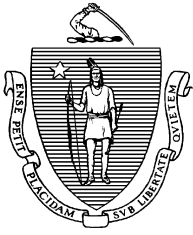
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This inspection report is true and accurate to the best of my knowledge.

Sincerely,

Amy Riordan, MPH
Senior Advisor, EHRIS, BCEH



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Re: Plan of Correction – Essex County Women in Transition, Salisbury

Dear Sheriff Coppinger:

The Massachusetts Department of Public Health, Division of Environmental Health Regulations and Standards (EHRS) has received your Plan of Correction in response to my inspection on January 30, 2026. After review, the EHRS finds the plan addresses all the deficiencies noted.

Sincerely,

Amy Riordan, MPH
 Senior Advisor, EHRS, BCEH

cc: Heidi Mora, Superintendent
 Jennifer Murphy, Deputy Superintendent
 Lieutenant Robert Raymond, EHSO

(electronic copy)
 (electronic copy)
 (electronic copy)