



EXECUTIVE OFFICE OF HEALTH AND HUMAN SERVICES  
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SECRETARY

**KIMBERLEY DRISCOLL**  
LIEUTENANT GOVERNOR

July 31, 2025

Timothy Carroll  
House Clerk  
State House Room 145  
Boston, MA 02133

Michael D. Hurley  
Senate Clerk  
State House Room 335  
Boston, MA 02133

Dear Clerks Carroll and Hurley,

Pursuant to Section 25 of Chapter 197 of the Acts of 2024, An Act to Improve Quality and Oversight of Long-term Care, please find enclosed a report from the Massachusetts Transitions from Acute Care to Post-Acute Care (TACPAC) Task Force.

On behalf of the members of the Task Force, we are grateful to the Legislature for the opportunity to consider this topic and offer our recommendations.

Sincerely,

A handwritten signature in blue ink that reads "Joanne Marqusee".

Joanne Marqusee  
Assistant Secretary, Executive Office of Health and Human Services  
Chair, TACPAC Task Force, serving as the designee of Secretary Kiame Mahaniah

Cc: Joint Committee on Financial Services  
Joint Committee on Mental Health Substance Use and Recovery  
Joint Committee on Healthcare Financing