



The Commonwealth of Massachusetts  
Executive Office of Health and Human Services  
Department of Public Health  
Bureau of Climate and Environmental Health  
Division of Environmental Health Regulations and Standards  
67 Forest Street, Suite # 100  
Marlborough, MA 01752  
617-624-6000 | mass.gov/dph

**Maura T. Healey**  
Governor

**Kimberley Driscoll**  
Lieutenant Governor

**Kiame Mahaniah, MD, MBA**  
Secretary

**Robert Goldstein, MD, PhD**  
Commissioner


October 10, 2025

To: Shawn Jenkins, Commissioner, Department of Corrections (electronic copy)  
Kiame Mahaniah, MD, MBA, Secretary, Executive Office of Health and Human Services (electronic copy)  
Clerk, Massachusetts House of Representatives (electronic copy)  
Clerk, Massachusetts Senate (electronic copy)  
Sean Gallagher, Environmental Health and Safety Officer (electronic copy)

Greetings,

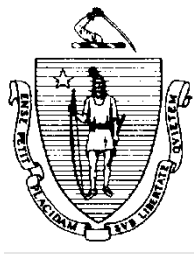
Pursuant to 105 CMR 451.403, please find the inspection report for Essex County Correctional Alternative Center, Lawrence, the Plan of Correction (POC) Reminder letter, the POC, and the POC acceptance letter from the Division of Environmental Health Regulations and Standards (EHRS).

Sincerely,



Amy Riordan, MPH  
Senior Advisor, EHRS, BCEH

Cc: Robert Goldstein, MD, PhD, Commissioner, DPH (electronic copy)  
Terrence Reidy, Secretary, Executive Office of Public Safety and Security (electronic copy)  
Pascual Ruiz, Director, Lawrence Board of Health (electronic copy)  
Brianna Arruda, Director, Policy Development and Compliance Unit (electronic copy)  
Heidi Mora, Superintendent (electronic copy)



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September 8, 2025

Kevin F. Copping, Sheriff  
Essex County Sheriff's Department Headquarters  
20 Manning Avenue  
Middleton, MA 01929 (electronic copy)

Re: Facility Inspection – Essex County Correctional Alternative Center, Lawrence

Dear Sheriff Copping:

The Massachusetts Department of Public Health (Department) Division of Environmental Health Regulations and Standards (EHRS) conducted an inspection of the Essex County Correctional Alternative Center on September 4, 2025, accompanied by Sean Gallagher, Director of Operations and Lieutenant Joe DiPietro, in accordance with Department regulations 105 CMR 451.000: Minimum Health and Sanitation Standards and Inspection Procedures for Correctional Facilities.

The inspection identified 64 total deficiencies: 36 new deficiencies under the Required Standards (.100 and .200 series), 17 repeat deficiencies under the Required Standards, 8 new deficiencies under the Recommended Standards (.300 series), and 3 repeat deficiencies under the Recommended Standards.

## Overview

**Section 1** provides details of all deficiencies, including repeat deficiencies, found during the inspection. These are categorized by Required Standards, Recommended Standards, or additional applicable regulatory standards.

**Section 2** provides information on areas that EHRS found to be compliant.

**Section 3** documents the areas that EHRS did not inspect.

**Section 4** provides information on submitting a Plan of Correction for the identified deficiencies.

**Section 5** outlines observations and recommendations related to the inspection.

## **SECTION 1: Health and Safety Deficiencies**

### **Main Building**

#### **Deficiencies under the Required Standards (.100 and .200 series)**

34 new deficiencies and 14 repeat deficiencies (indicated by an \*) were found during the inspection:

1.	Nurse's Office	Nurse's Bathroom	105 CMR 451.126	Hot Water for Bathing and Hygiene: Hot water temperature 71°F at handwash sink
2.	Nurse's Office	Nurse's Bathroom	105 CMR 451.123	Maintenance: Radiator rusted
3.	Lobby	Shift Commander's Office	105 CMR 451.200*	Food Storage, Preparation and Service: Food preparation not in compliance with 105 CMR 590.000, interior of microwave oven dirty
4.	Lobby	Control Room	105 CMR 451.200	Food Storage, Preparation and Service: Food storage not in compliance with 105 CMR 590.000, no functioning thermometer in refrigerator
5.	South Side 1st Floor	Male Staff Bathroom	105 CMR 451.123*	Maintenance: Radiator rusted
6.	South Side 1st Floor	Male Staff Bathroom	105 CMR 451.123	Maintenance: Ceiling water damaged
7.	South Side 2nd Floor	Room # S202	105 CMR 451.141	Screens: Screen not tight fitting
8.	South Side 2nd Floor	Room # S203	105 CMR 451.141	Screens: Screen not tight fitting
9.	South Side 2nd Floor	Room # S204	105 CMR 451.141	Screens: Screen missing
10.	South Side 2nd Floor	Room # S205	105 CMR 451.141	Screens: Screen not tight fitting
11.	South Side 2nd Floor	Room # S208	105 CMR 451.141	Screens: Screen not tight fitting
12.	South Side 2nd Floor	Bathroom	105 CMR 451.123*	Maintenance: Strong urine odor present
13.	South Side 2nd Floor	Bathroom	105 CMR 451.123	Maintenance: Ceiling vent rusted
14.	South Side 2nd Floor	Room # S209	105 CMR 451.141	Screens: Screen not tight fitting
15.	South Side 2nd Floor	Room # S210	105 CMR 451.141	Screens: Screen missing
16.	North Side 1st Floor	Male Visitor's Bathroom	105 CMR 451.123*	Maintenance: Wall vent dusty
17.	North Side 1st Floor	Female Visitor's Bathroom	105 CMR 451.123*	Maintenance: Wall vent dusty
18.	North Side 1st Floor	Ice Machine	105 CMR 451.200	Cleaning of Equipment and Utensils, Frequency: Accumulation of mold observed on surfaces of ice machine. Standard found in 105 CMR 590; FC 4-602.11(E)(4)(b).

19.	Kitchen	Dry Storage Closet	105 CMR 451.200*	Maintenance and Operation; Premises, Structure, Attachments, and Fixtures - Methods: Facility not in good repair, wall fan dusty. Standard found in 105 CMR 590; FC 6-501.11.
20.	Kitchen	Local Cage	105 CMR 451.200	Design and Construction, Functionality: Cold holding equipment not equipped with a permanently affixed temperature measuring device, no functioning thermometer in refrigerator. Standard found in 105 CMR 590; FC 4-204.112(B).
21.	Kitchen	Main Area	105 CMR 451.200*	Maintenance and Operation; Premises, Structure, Attachments, and Fixtures - Methods: Facility not in good repair, ceiling leaking in refrigerator. Standard found in 105 CMR 590; FC 6-501.11.
22.	North Side 2nd Floor	Hallway (Next to Barber Shop)	105 CMR 451.141	Screens: Screen not tight fitting
23.	North Side 2nd Floor	Room # N201	105 CMR 451.141	Screens: Screen not tight fitting
24.	North Side 2nd Floor	Room # N203	105 CMR 451.141	Screens: Screen not tight fitting
25.	North Side 2nd Floor	Room # N203	105 CMR 451.141*	Screens: Screen missing
26.	North Side 2nd Floor	Room # N206	105 CMR 451.141	Screens: Screen not tight fitting
27.	North Side 2nd Floor	Room # N209	105 CMR 451.141	Screens: Screen not tight fitting
28.	North Side 2nd Floor	Room # N210 (Right)	105 CMR 451.141	Screens: Screen not tight fitting
29.	Main Bathroom	Toilets and Handwash Sinks	105 CMR 451.130	Plumbing: Plumbing not maintained in good repair, handwash sink # 3 leaking
30.	Main Bathroom	Main Shower	105 CMR 451.123	Maintenance: Walls dirty in shower # 1, 2, 3, 5, 6, 7, 8, 9, 10, 11, and 12
31.	Main Bathroom	Main Shower	105 CMR 451.123*	Maintenance: Ceiling vent rusted
32.	Main Bathroom	Main Shower	105 CMR 451.123*	Maintenance: Ceiling dirty throughout
33.	Print Shop (off of Gym)	Toilets and Handwash Sinks	105 CMR 451.123*	Maintenance: Ceiling vent dusty
34.	Print Shop (off of Gym)	Toilets and Handwash Sinks	105 CMR 451.123*	Maintenance: Handwash sinks # 1-3 dirty
35.	Officer's Weight Room	Male Staff Bathroom	105 CMR 451.123	Maintenance: Ceiling vent dusty
36.	Hallway	Male Bathroom # 105	105 CMR 451.124	Water Supply: No cold water supplied to handwash sink, cold water not working

**Deficiencies under the Recommended Standards (.300 series)**

8 new deficiencies and 3 repeat deficiencies (indicated by an \*) were found during the inspection:

1.	Nurse's Office	Storage Closet	105 CMR 451.353	Interior Maintenance: CO2 containers not secured
2.	South Side 3rd Floor	Room # S303	105 CMR 451.353*	Interior Maintenance: Floor tile damaged
3.	Basement	Laundry	105 CMR 451.353	Interior Maintenance: One washing machine out-of-order
4.	Maintenance Cage	Maintenance Storage	105 CMR 451.353	Interior Maintenance: Wall fan louvers not functioning properly
5.	Maintenance Cage	Maintenance Bathroom	105 CMR 451.360	Protective Measures: Insects observed
6.	Print Shop (off of Gym)	Office	105 CMR 451.353*	Interior Maintenance: Ceiling tiles water stained
7.	Officer's Weight Room	Hallway (outside)	105 CMR 451.353*	Interior Maintenance: Ceiling tiles damaged
8.	Gym		105 CMR 451.353	Interior Maintenance: Padding on several machines damaged
9.	Barbershop (off of Gym)		105 CMR 451.353	Interior Maintenance: No Barbicide available
10.	Barbershop (off of Gym)		105 CMR 451.353	Interior Maintenance: Unlabeled bottle
11.	Janitorial Closet (near garage)		105 CMR 451.353	Interior Maintenance: Ceiling tiles missing

**Annex****Deficiencies under the Required Standards (.100 and .200 series)**

2 new deficiencies and 3 repeat deficiencies (indicated by an \*) were found during the inspection:

1.	First Floor	Bathroom	105 CMR 451.123*	Maintenance: Ceiling fan dusty
2.	First Floor	Handicapped Bathroom w/ Shower	105 CMR 451.110(A)	Hygiene Supplies at Toilet and Handwash Sink: No paper towels at handwash sink
3.	Basement	Inmate Bathroom	105 CMR 451.110(A)*	Hygiene Supplies at Toilet and Handwash Sink: No soap at handwash sink
4.	Basement	Inmate Bathroom	105 CMR 451.110(A)*	Hygiene Supplies at Toilet and Handwash Sink: No paper towels at handwash sink
5.	Basement	Inmate Shower Room	105 CMR 451.130	Plumbing: Plumbing not maintained in good repair, handwash sink # 3 leaking

**SECTION 2: Areas Found to be in Compliance**

EHRS inspected 76 additional areas of the facility which were found to be in compliance.

**Section 3: Areas EHRS did not inspect**

EHRS did not inspect 5 areas of the facility because they were locked, in use, or under construction:

#### **SECTION 4: Plan of Correction**

This facility does not comply with the Department's regulations cited above. In accordance with 105 CMR 451.404, please submit a plan of correction within 10 working days of receipt of this notice which includes:

1. Specific corrective steps to be taken
2. A timetable for the corrective actions for larger projects
3. The date by which correction will be achieved
4. Any interim measures being implemented to ensure the health and safety of incarcerated individuals and facility staff
5. The plan should be signed by the Superintendent or Administrator and submitted to my attention, at the address listed above.

#### **SECTION 5: Observations and Recommendations**

1. The inmate population was 87 at the time of inspection.
2. The kitchen exhaust system is not in compliance with the provisions for inspection, cleaning, and labeling required by 527 CMR 1.00, Chapter 50 Commercial Cooking Operations. The Department recommends you contact the Department of Fire Services for further information.

To review the specific regulatory requirements please visit our website at [www.mass.gov/dph/dcs](http://www.mass.gov/dph/dcs) and click on "Correctional Facilities" [105 CMR 451.000](#) available in both PDF and RTF formats. For more specific information about the food standards, you can download the merged food code, which can be found [here](#).

An inspection may also include observations of other conditions which could constitute a threat to the health or safety of inmates or employees, including but not limited to the standards set forth by the Department as follows, and report on such pursuant to 451.402(B). You can use these links below to review these standards:

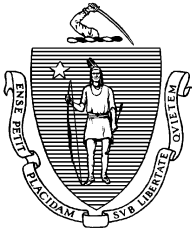
- [105 CMR 205.000](#): Minimum Standards Governing Medical Records and Conduct of Physical Examinations in Correctional Facilities
- [105 CMR 480.000](#): Minimum requirements for the Management of Medical or Biological Waste
- [105 CMR 500.000](#): Good Manufacturing Practices for Food

This inspection report is true and accurate to the best of my knowledge.

Sincerely,



Amy Riordan, MPH  
Senior Advisor, EHRS, BCEH



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Executive Office of Health and Human Services  
Department of Public Health  
Bureau of Climate and Environmental Health  
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Commissioner

October 7, 2025

Kevin F. Coppinger, Sheriff  
Essex County Sheriff's Department Headquarters  
20 Manning Avenue  
Middleton, MA 01929 (electronic copy)

Re: Plan of Correction – Essex County Correctional Alternative Center, Lawrence

Dear Sheriff Coppinger

The Massachusetts Department of Public Health's, Bureau of Climate and Environmental Health (BCEH), Division of Environmental Health Regulations and Standards (EHRS) has not received your Plan of Correction (POC) in response to my inspection conducted on September 4, 2025. It is recommended that your POC be signed by the Environmental Health and Safety Officer and co-signed by you or the Administrator and emailed to my attention. The POC should include:

1. Specific corrective steps to be taken;
2. A timetable for the corrective actions for larger projects;
3. The date by which correction will be achieved; and
4. Any interim measures being implemented to ensure the health and safety of incarcerated individuals and facility staff.

If you have any questions or would like to discuss this further, please don't hesitate to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read 'Amy Riordan'.

Amy Riordan, MPH  
Senior Advisor, EHRS, BCEH

cc: Steven Hughes, Director, EHRS, BCEH  
Sean Gallagher, EHSO

(electronic copy)



# Essex County Sheriff's Department

Essex County Pre-Release Center  
165 Marston St  
Lawrence, MA 01841



Kevin F. Coppinger  
Sheriff

Telephone 978-750-1900  
[www.essexsheriffma.org](http://www.essexsheriffma.org)

Heidi Mora  
Superintendent

October 8, 2025

Amy Riordan  
Environmental Health Inspector  
Department of Public Health

Dear Amy Riordan

Here is the Corrective Action plan for the Essex County Sheriff's Department  
Pre Release Center Located At 165 Marston Street From our Inspection In  
September 2025.

Thank You, Sean Gallagher

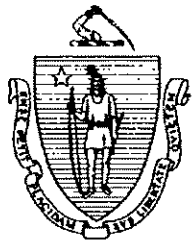
Superintendent Heidi Mora

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Essex County Sheriff's Department Headquarters  
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## Overview

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**Section 5** outlines observations and recommendations related to the inspection.

## SECTION 1: Health and Safety Deficiencies

### Main Building

#### Deficiencies under the Required Standards (.100 and .200 series)

34 new deficiencies and 14 repeat deficiencies (indicated by an \*) were found during the inspection:

1.	Nurse's Office	Nurse's Bathroom	105 CMR 451.126	Hot Water for Bathing and Hygiene: Hot water temperature 71°F at handwash sink <b>Temperature raised to 110 9/9/25</b>
2.	Nurse's Office	Nurse's Bathroom	105 CMR 451.123	Maintenance: Radiator rusted <b>Cover painted 9/14/25</b>
3.	Lobby	Shift Commander's Office	105 CMR 451.200*	Food Storage, Preparation and Service: Food preparation not in compliance with 105 CMR 590.000, interior of microwave oven dirty <b>Microwave cleaned 9/4/25</b>
4.	Lobby	Control Room	105 CMR 451.200	Food Storage, Preparation and Service: Food storage not in compliance with 105 CMR 590.000, no functioning thermometer in refrigerator <b>Thermometer installed in refrigerator 9/4/25</b>
5.	South Side 1st Floor	Male Staff Bathroom	105 CMR 451.123*	Maintenance: Radiator rusted <b>Cover painted 9/9/25</b>
6.	South Side 1st Floor	Male Staff Bathroom	105 CMR 451.123	Maintenance: Ceiling water damaged <b>Ceiling repaired 9/6/25</b>
7.	South Side 2nd Floor	Room # S202	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
8.	South Side 2nd Floor	Room # S203	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
9.	South Side 2nd Floor	Room # S204	105 CMR 451.141	Screens: Screen missing <b>Screen replaced 9/9/25</b>
10.	South Side 2nd Floor	Room # S205	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
11.	South Side 2nd Floor	Room # S208	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
12.	South Side 2nd Floor	Bathroom	105 CMR 451.123*	Maintenance: Strong urine odor present <b>Bathroom disinfected and cleaned 9/5/25</b>
13.	South Side 2nd Floor	Bathroom	105 CMR 451.123	Maintenance: Ceiling vent rusted <b>Vent replaced 9/10/25</b>
14.	South Side 2nd Floor	Room # S209	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
15.	South Side 2nd Floor	Room # S210	105 CMR 451.141	Screens: Screen missing <b>Screen replaced 9/9/25</b>
16.	North Side 1st Floor	Male Visitor's Bathroom	105 CMR 451.123*	Maintenance: Wall vent dusty <b>Vent cleaned 9/5/25</b>

17.	North Side 1st Floor	Female Visitor's Bathroom	105 CMR 451.123*	Maintenance: Wall vent dusty <b>Vent cleaned 9/5/25</b>
18.	North Side 1st Floor	Ice Machine	105 CMR 451.200	Cleaning of Equipment and Utensils, Frequency: Accumulation of mold observed on surfaces of ice machine. Standard found in 105 CMR 590; FC 4-602.11(E)(4)(b). <b>Ice machine tray cleaned 9/4/25</b>
19.	Kitchen	Dry Storage Closet	105 CMR 451.200*	Maintenance and Operation; Premises, Structure, Attachments, and Fixtures - Methods: Facility not in good repair, wall fan dusty. Standard found in 105 CMR 590; FC 6-501.11. <b>Fan cleaned 9/5/25</b>
20.	Kitchen	Local Cage	105 CMR 451.200	Design and Construction, Functionality: Cold holding equipment not equipped with a permanently affixed temperature measuring device, no functioning thermometer in refrigerator. Standard found in 105 CMR 590; FC 4-204.112(B). <b>Thermometer installed in refrigerator 9/5/25</b>
21.	Kitchen	Main Area	105 CMR 451.200*	Maintenance and Operation; Premises, Structure, Attachments, and Fixtures - Methods: Facility not in good repair, ceiling leaking in refrigerator. Standard found in 105 CMR 590; FC 6-501.11 <b>Walk in refrigerator being replaced starting October 13</b>
22.	North Side 2nd Floor	Hallway (Next to Barber Shop)	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
23.	North Side 2nd Floor	Room # N201	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
24.	North Side 2nd Floor	Room # N203	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
25.	North Side 2nd Floor	Room # N203	105 CMR 451.141*	Screens: Screen missing <b>Screen replaced 9/9/25</b>
26.	North Side 2nd Floor	Room # N206	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
27.	North Side 2nd Floor	Room # N209	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
28.	North Side 2nd Floor	Room # N210 (Right)	105 CMR 451.141	Screens: Screen not tight fitting <b>Screen repaired 9/9/25</b>
29.	Main Bathroom	Toilets and Handwash Sinks	105 CMR 451.130	Plumbing: Plumbing not maintained in good repair, handwash sink # 3 leaking <b>Sink repaired 9/5/25</b>
30.	Main Bathroom	Main Shower	105 CMR 451.123	Maintenance: Walls dirty in shower # 1, 2, 3, 5, 6, 7, 8, 9, 10, 11, and 12

				<b>Showers pressure washed and cleaned 9/5/25</b>
31.	Main Bathroom	Main Shower	105 CMR 451.123*	Maintenance: Ceiling vent rusted <b>Vent replaced 9/6/25</b>
32.	Main Bathroom	Main Shower	105 CMR 451.123*	Maintenance: Ceiling dirty throughout <b>Ceiling cleaned 9/5/25</b>
33.	Print Shop (off of Gym)	Toilets and Handwash Sinks	105 CMR 451.123*	Maintenance: Ceiling vent dusty <b>Ceiling cleaned 9/5/25</b>
34.	Print Shop (off of Gym)	Toilets and Handwash Sinks	105 CMR 451.123*	Maintenance: Handwash sinks # 1-3 dirty <b>Sinks cleaned 9/5/25</b>
35.	Officer's Weight Room	Male Staff Bathroom	105 CMR 451.123	Maintenance: Ceiling vent dusty <b>Vent cleaned 9/9/25</b>
36.	Hallway	Male Bathroom # 105	105 CMR 451.124	Water Supply: No cold water supplied to handwash sink, cold water not working <b>Cold water turned back on 9/4/25</b>

#### Deficiencies under the Recommended Standards (.300 series)

8 new deficiencies and 3 repeat deficiencies (indicated by an \*) were found during the inspection:

1.	Nurse's Office	Storage Closet	105 CMR 451.353	Interior Maintenance: CO2 containers not secured <b>Containers secured 9/9/25</b>
2.	South Side 3rd Floor	Room # S303	105 CMR 451.353*	Interior Maintenance: Floor tile damaged <b>Floor repaired 9/12/25</b>
3.	Basement	Laundry	105 CMR 451.353	Interior Maintenance: One washing machine out-of-order <b>washing machine repaired 9/22/25</b>
4.	Maintenance Cage	Maintenance Storage	105 CMR 451.353	Interior Maintenance: Wall fan louvers not functioning properly <b>Louvers replaced 9/16/25</b>
5.	Maintenance Cage	Maintenance Bathroom	105 CMR 451.360	Protective Measures: Insects observed <b>Pest control called and sprayed for insects 9/5/25</b>
6.	Print Shop (off of Gym)	Office	105 CMR 451.353*	Interior Maintenance: Ceiling tiles water stained <b>Ceiling repaired 9/10/25</b>
7.	Officer's Weight Room	Hallway (outside)	105 CMR 451.353*	Interior Maintenance: Ceiling tiles damaged <b>Ceiling being replaced by end of December 2025</b>
8.	Gym		105 CMR 451.353	Interior Maintenance: Padding on several machines damaged <b>Machines to be repaired or replaced by July 2026</b>
9.	Barbershop (off of Gym)		105 CMR 451.353	Interior Maintenance: No Barbicide available <b>Barbicide container filled 9/5/25</b>
10.	Barbershop (off of Gym)		105 CMR 451.353	Interior Maintenance: Unlabeled bottle <b>bottle labelled 9/9/25</b>

11.	Janitorial Closet (near garage)	105 CMR 451.353	Interior Maintenance: Ceiling tiles missing <b>Ceiling tiles replaced 9/12/25</b>
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## **Annex**

### **Deficiencies under the Required Standards (.100 and .200 series)**

2 new deficiencies and 3 repeat deficiencies (indicated by an \*) were found during the inspection:

1.	First Floor	Bathroom	105 CMR 451.123*	Maintenance: Ceiling fan dusty <b>Fan cleaned 9/5/25</b>
2.	First Floor	Handicapped Bathroom w/ Shower	105 CMR 451.110(A)	Hygiene Supplies at Toilet and Handwash Sink: No paper towels at handwash sink <b>Paper towels dispenser filled 9/4/25</b>
3.	Basement	Inmate Bathroom	105 CMR 451.110(A)*	Hygiene Supplies at Toilet and Handwash Sink: No soap at handwash sink <b>Soap filled 9/4/25</b>
4.	Basement	Inmate Bathroom	105 CMR 451.110(A)*	Hygiene Supplies at Toilet and Handwash Sink: No paper towels at handwash sink <b>Paper towels dispenser filled 9/4/25</b>
5.	Basement	Inmate Shower Room	105 CMR 451.130	Plumbing: Plumbing not maintained in good repair, handwash sink # 3 leaking <b>Sink repaired 9/8/25</b>

## **SECTION 2: Areas Found to be in Compliance**

EHRS inspected 76 additional areas of the facility which were found to be in compliance.

## **Section 3: Areas EHRS did not inspect**

EHRS did not inspect 5 areas of the facility because they were locked, in use, or under construction:

## **SECTION 4: Plan of Correction**

This facility does not comply with the Department's regulations cited above. In accordance with 105 CMR 451.404, please submit a plan of correction within 10 working days of receipt of this notice which includes:

1. Specific corrective steps to be taken
2. A timetable for the corrective actions for larger projects
3. The date by which correction will be achieved
4. Any interim measures being implemented to ensure the health and safety of incarcerated individuals and facility staff
5. The plan should be signed by the Superintendent or Administrator and submitted to my attention, at the address listed above.

## **SECTION 5: Observations and Recommendations**

1. The inmate population was 87 at the time of inspection.
2. The kitchen exhaust system is not in compliance with the provisions for inspection, cleaning, and labeling required by 527 CMR 1.00, Chapter 50 Commercial Cooking Operations. The Department recommends you contact the Department of Fire Services for further information.

To review the specific regulatory requirements please visit our website at [www.mass.gov/dph/dcs](http://www.mass.gov/dph/dcs) and click on "Correctional Facilities" [105 CMR 451.000](#) available in both PDF and RTF formats. For more specific information about the food standards, you can download the merged food code, which can be found [here](#).

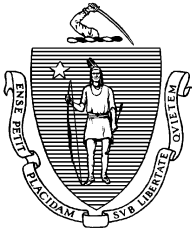
An inspection may also include observations of other conditions which could constitute a threat to the health or safety of inmates or employees, including but not limited to the standards set forth by the Department as follows, and report on such pursuant to 451.402(B). You can use these links below to review these standards:

- [105 CMR 205.000](#): Minimum Standards Governing Medical Records and Conduct of Physical Examinations in Correctional Facilities
- [105 CMR 480.000](#): Minimum requirements for the Management of Medical or Biological Waste
- [105 CMR 500.000](#): Good Manufacturing Practices for Food

This inspection report is true and accurate to the best of my knowledge.

Sincerely,

Amy Riordan, MPH  
Senior Advisor, EHRS, BCEH



The Commonwealth of Massachusetts  
Executive Office of Health and Human Services  
Department of Public Health  
Bureau of Climate and Environmental Health  
Division of Environmental Health Regulations and Standards  
67 Forest Street, Suite # 100  
Marlborough, MA 01752  
617-624-6000 | mass.gov/dph

**Maura T. Healey**  
Governor

**Kimberley Driscoll**  
Lieutenant Governor

**Kiame Mahaniah, MD, MBA**  
Secretary

**Robert Goldstein, MD, PhD**  
Commissioner

October 10, 2025

Kevin F. Coppinger, Sheriff  
Essex County Sheriff's Department Headquarters  
20 Manning Avenue  
Middleton, MA 01929 (electronic copy)

Re: Plan of Correction – Essex County Correctional Alternative Center, Lawrence

Dear Sheriff Coppinger:

The Massachusetts Department of Public Health, Division of Environmental Health Regulations and Standards (EHRS) has received your Plan of Correction in response to my inspection on September 4, 2025. After review, the EHRS finds the plan addresses all the deficiencies noted.

Thank you for your prompt attention to this matter, should you have any questions please contact me at the address listed above.

Sincerely,

A handwritten signature in black ink, appearing to read 'Amy Riordan'.

Amy Riordan, MPH  
Senior Advisor, EHRS, BCEH

Cc: Heidi Mora, Superintendent  
Sean Gallagher, Environmental Health and Safety Officer