

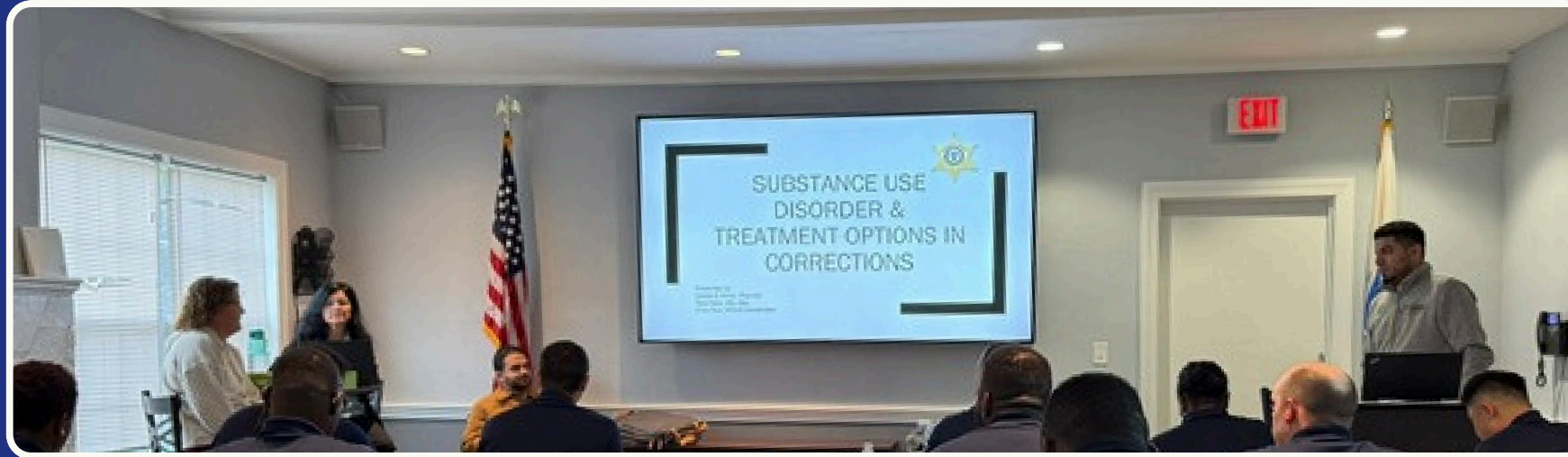
**NORFOLK COUNTY
SHERIFF'S OFFICE**

**PATRICK MCDERMOTT
SHERIFF**

WELCOME



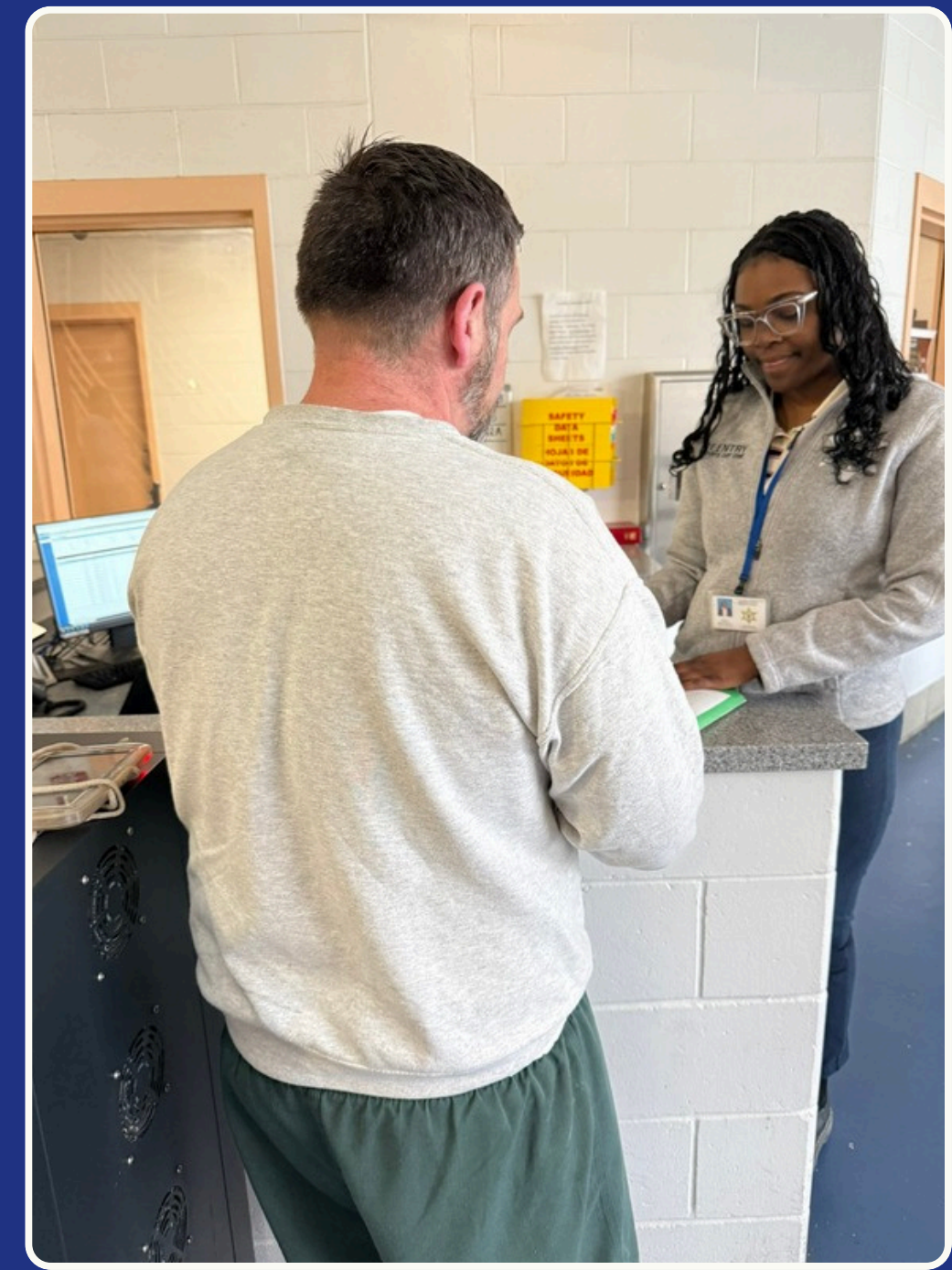
**SPECIAL COMMISSION
ON CORRECTIONAL
CONSOLIDATION
AND COLLABORATION**



MISSION DRIVEN

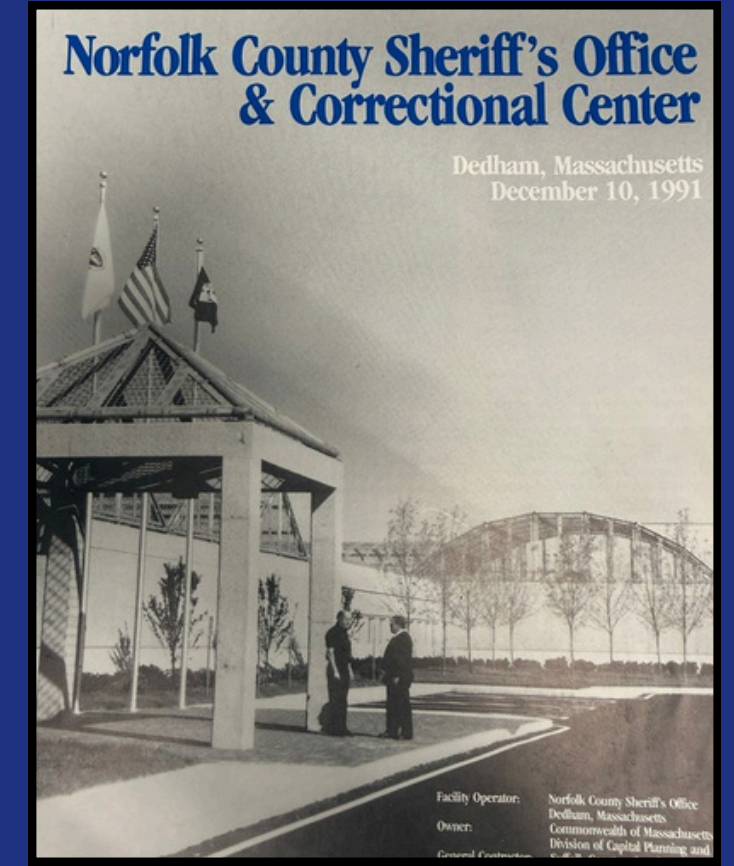
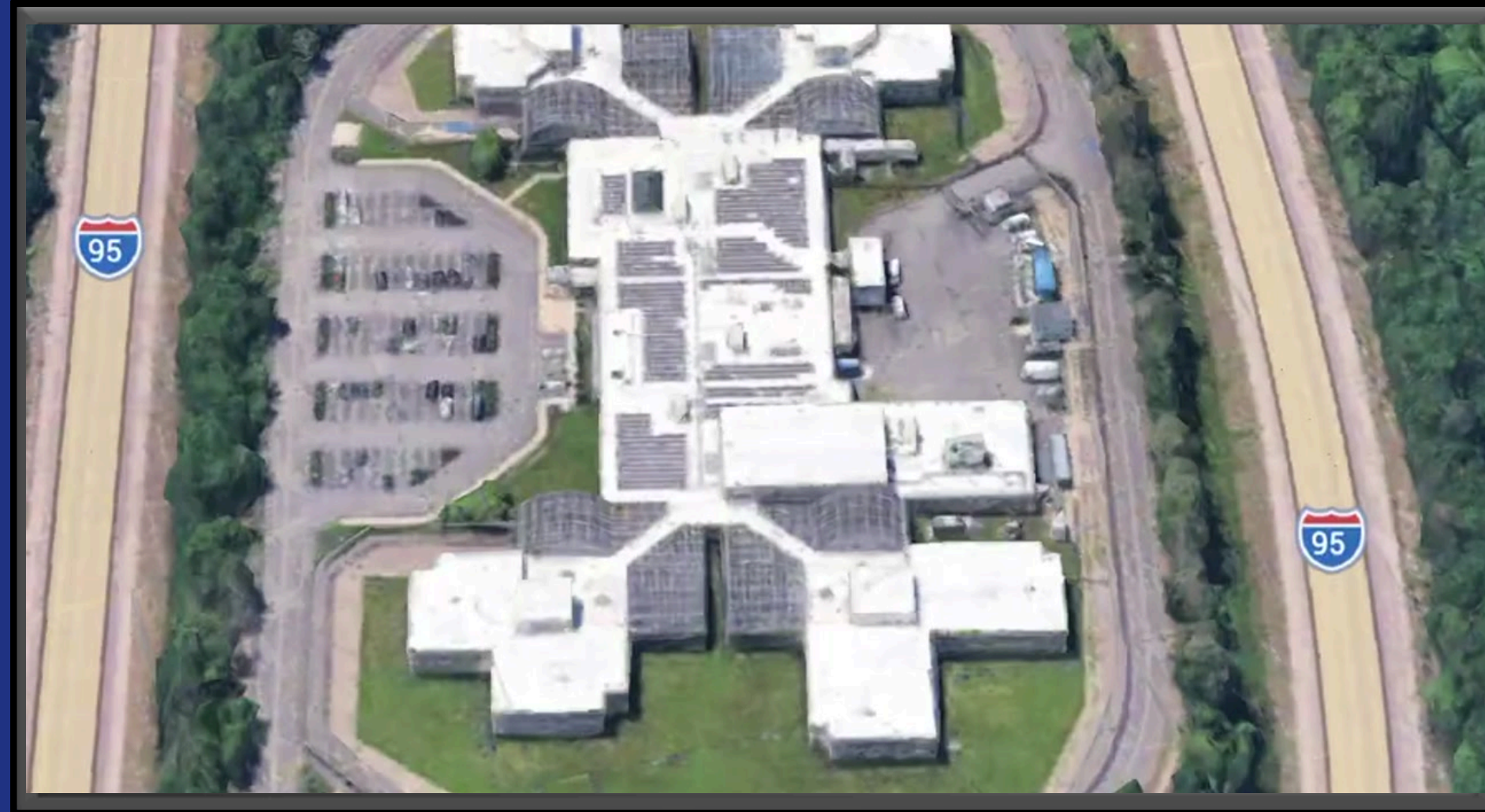


- PREVENTION -
- INTERVENTION -
- EDUCATION -
- HOPE -





NORFOLK COUNTY
JAIL, DEDHAM
1793-1992



NORFOLK COUNTY
CORRECTIONAL CENTER
1992-PRESENT

NORFOLK COUNTY SHERIFF'S CORRECTIONAL CENTER



DEDICATED: DECEMBER, 1991 / FULLY OPENED: MARCH, 1992

MEDIUM SECURITY, 184,000 SQUARE FEET

NATIONAL COMMISSION ON CORRECTIONAL HEALTH CARE ACCREDITED SINCE 1989

AMERICAN CORRECTIONAL ASSOCIATION ACCREDITED SINCE 1996



NORFOLK COUNTY SHERIFF'S CORRECTIONAL CENTER



FLEET SERVICES

DEDHAM ALTERNATIVE CENTER (DAC)

HOUSING UNITS 1A & 1B

-REENTRY SERVICES
-MOUD
-HOUSE 3

HOUSING UNITS 2A & 2B

FACILITIES DEPARTMENT

LAUNDRY & FOOD SERVICES

PROGRAMS
CLASSROOMS
LIBRARY
CASE MANAGERS
PAROLE
FAITH SERVICES
CANTEEN

TRANSPORTATION

VISITATION AREA

INTAKE

YOU ARE HERE

VISITOR ENTRANCE

HSU TRAILER

HEALTH SERVICES UNIT (HSU)

SHERIFF'S OFFICE
HUMAN RESOURCES
H.R. & I.T.

HOUSING UNITS 4A/4B

(SMU) - SPECIAL MANAGEMENT UNIT
(SHU) - SPECIAL HOUSING UNIT



BRAINTREE PUBLIC SAFETY COMPLEX

IN-SERVICE
TRAINING &
ADMIN OFFICES

YOUTH
LEADERSHIP
ACADEMY

TRAINING
ACADEMY

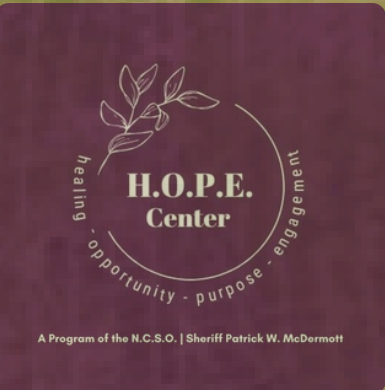
-COMMUNITY
CORRECTIONS
-R.E.S.T.A.R.T.
-VOCATIONAL UNIT

PUBLIC SAFETY
DIVISION

COMMUNITY
ENGAGEMENT

FISCAL
OFFICES

H.O.P.E.
CENTER





CIVIL PROCESS NORFOLK COUNTY SHERIFF



1255 HANOCK STREET, QUINCY



QUINCY CENTER
MBTA RED LINE



H.O.P.E. CENTER
SATELLITE
OFFICE

CIVIL PROCESS
WALK-IN
SERVICE

**Civil Process Division
is responsible
for the delivery
of legal process
services and
the enforcement
of civil orders
in Norfolk County.**

MGL c.37, s. 11 & 12

NORFOLK COUNTY SHERIFF'S OFFICE BUDGET

+ BALANCED BUDGETS

FISCAL YEAR 2025



FISCAL YEAR 2024



FISCAL YEAR 2023



FISCAL YEAR 2022



FISCAL YEAR 2021



+ REVENUE GENERATION

**\$5.4 MILLION TO MASSACHUSETTS STATE TREASURY
THROUGH THE U.S. MARSHALS HOUSING PROGRAM**



NORFOLK COUNTY SHERIFF'S OFFICE

SPOTLIGHT

THE TEAM

- 178 UNIFORMED STAFF
- 96 NON-SECURITY STAFF
 - MEDICAL & MENTAL HEALTH, CASEWORKERS, REENTRY, TEACHERS, INFORMATION TECHNOLOGY, VICTIM SERVICES, FISCAL, HUMAN RESOURCES, ADMINISTRATION

INMATE DAILY POPULATION - AVERAGE FY25

- 331 INDIVIDUALS (226 PRETRIAL) (92 SENTENCED)
- U.S. MARSHALS SAFEKEEPS: 9 INMATES AVERAGE

JAIL OPERATIONS - FY25

- 4,472 COURT TRANSPORTS
- 1,457 COURT VIDEO APPEARANCES
- 430,560 MEALS SERVED
- \$826,523 TOTAL COST OF MEALS (INDIVIDUAL MEAL COST: \$1.93)

NORFOLK COUNTY SHERIFF'S OFFICE

SPOTLIGHT



NO COST COMMUNICATIONS- EXPENSES

FY24:	\$582,549	(SECURUS DECEMBER 2023 - JUNE 2024)
FY25:	\$807,332	
FY26:	\$389,128	(JULY 2025 - DECEMBER 2025)

NO COST COMMUNICATIONS - VOLUME

	<u>CALLS</u>	<u>VIDEO VISITS</u>	<u>E-MESSAGES</u>	
FY24:	663,442	13,730	432,426	
FY25:	935,763	26,845	514,040	
FY26:	446,978	12,834	218,034	(JULY 2025 - DECEMBER 2025)





NORFOLK COUNTY SHERIFF'S OFFICE



UP NEXT:

SUPERINTENDENT FRANK REYNOLDS

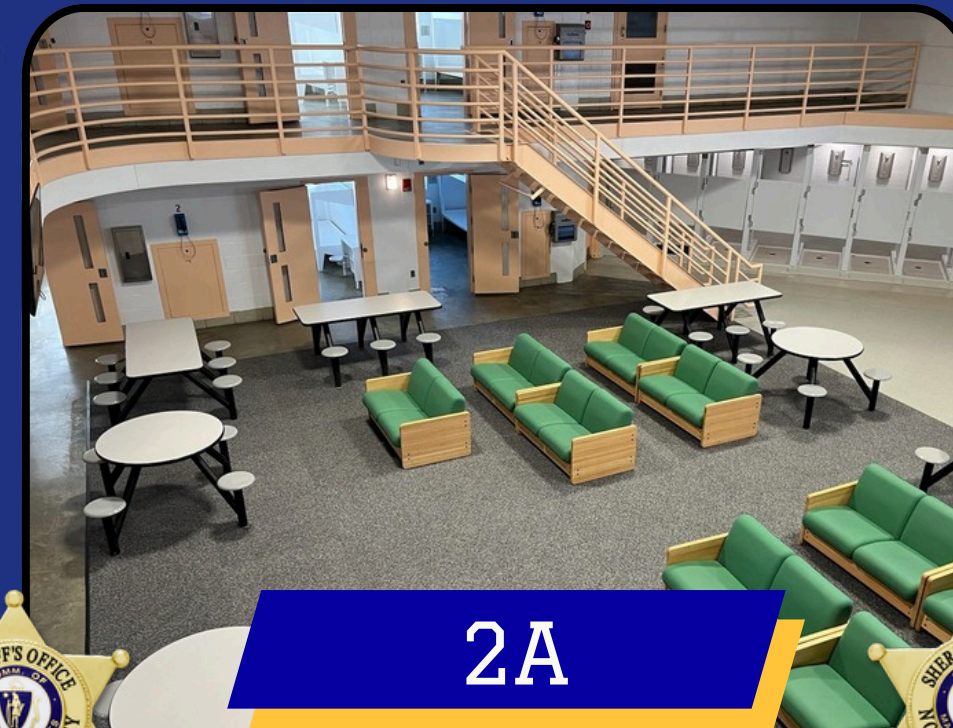




1A



1B



2A



2B



4A



4B



SPECIAL HOUSING UNIT (SHU)



SPECIAL MANAGEMENT UNIT (SMU)



NORFOLK COUNTY SHERIFF'S OFFICE



HEALTH SERVICES UNIT (HSU)



DEDHAM ALTERNATIVE CENTER (DAC)



CORRECTIONAL CENTER HOUSING UNITS

(JULY - DECEMBER 31, 2025)



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Housing Unit or Cell / Room Type	1) Housed Inmates During This Time Period?	2) Use or Purpose Change Since Last Report?	3) Housing Unit Design Capacity	4a) Number of Cells / Rooms	4b) Number of Beds in Cell / Room	4c) Number of Beds in Unit	5a) Custody Level	5b) Function	5c) Any Other Notation	6) Average Time out of Cell / Room (hours)	7) Average Inmate Count	8) Inventory Description (ALL Buildings) <small>Description + Not habitable / Occupied / Available potentially / or / No longer habitable</small>	9) Last Date Inmates Housed, if ever	
H1A	Y	N	94	48	2	94	Medium	General Population		7.5	69	Pretrial General Population - Occupied		
H1B	Y	N	94	48	2	94	Medium	General Population		7.5	55	Sentenced General Population - Worker Unit - Occupied		
H2A	Y	N	84	24	3 & 4	84	Medium	General Population		7.5	50	Sentenced General Population - Worker Unit - Occupied	Temporarily unoccupied as of 12/8/25 for renovation & preventative maintenance	
H2B	Y	N	96	24	4	96	Medium	General Population	Handicap	7.5	58	Pre-trial General Population - Occupied		
H3	N	N	62	0	0	62	N/A	Medication-Assisted Treatment (MAT)		N/A	N/A	MAT Distribution & Programming Space	7/1/17	
H4A	Y	N	40	20	2	40	Medium	General Population		7.5	11	Vocational Unit (Sentenced) - Occupied		
H4B	Y	N	62	30	2	62	Medium	Protective Custody	Handicap	4	50	Protective Custody (Pre-trial & Sentenced) - Occupied		
SHU	Y	N	54	20	2 & 3	54	Medium	Special Housing		4	27	Sentenced & Pre-Trial Occupied		
SMU	Y	N	10	10	1	10	Maximum	Disciplinary		2+	8	Disciplinary Unit (Pre-trial & Sentenced) - Occupied		
HSU	Y	N	13	8	1 & 2	13	Medium	Medical	Handicap	2+ hrs. unless medically indicated	12	Medical Unit (Pre-trial & Sentenced) - Occupied		
DAC	N	N	128	32	4	128	Minimum	General Population		7.5	N/A	Temporarily unoccupied as housing unit as of 11/2024 Space presently utilized for vocational unit training program	11/15/24	
Vehicle Maintenance	N	N	N/A	N/A	N/A	N/A	N/A	N/A		N/A	N/A	Garage		
Braintree Alternative Center	N	N	N/A	N/A	N/A	N/A	N/A	N/A		N/A	N/A	Fiscal Staff, External Affairs staff, HOPE Center, Training & Youth Leadership Camp.		
Civil Process	N	N	N/A	N/A	N/A	N/A	N/A	N/A		N/A	N/A	Civil Processing		
			737									340		



NORFOLK COUNTY SHERIFF'S OFFICE



AVERAGE LENGTH OF STAY

-FY25-

PRETRIAL:

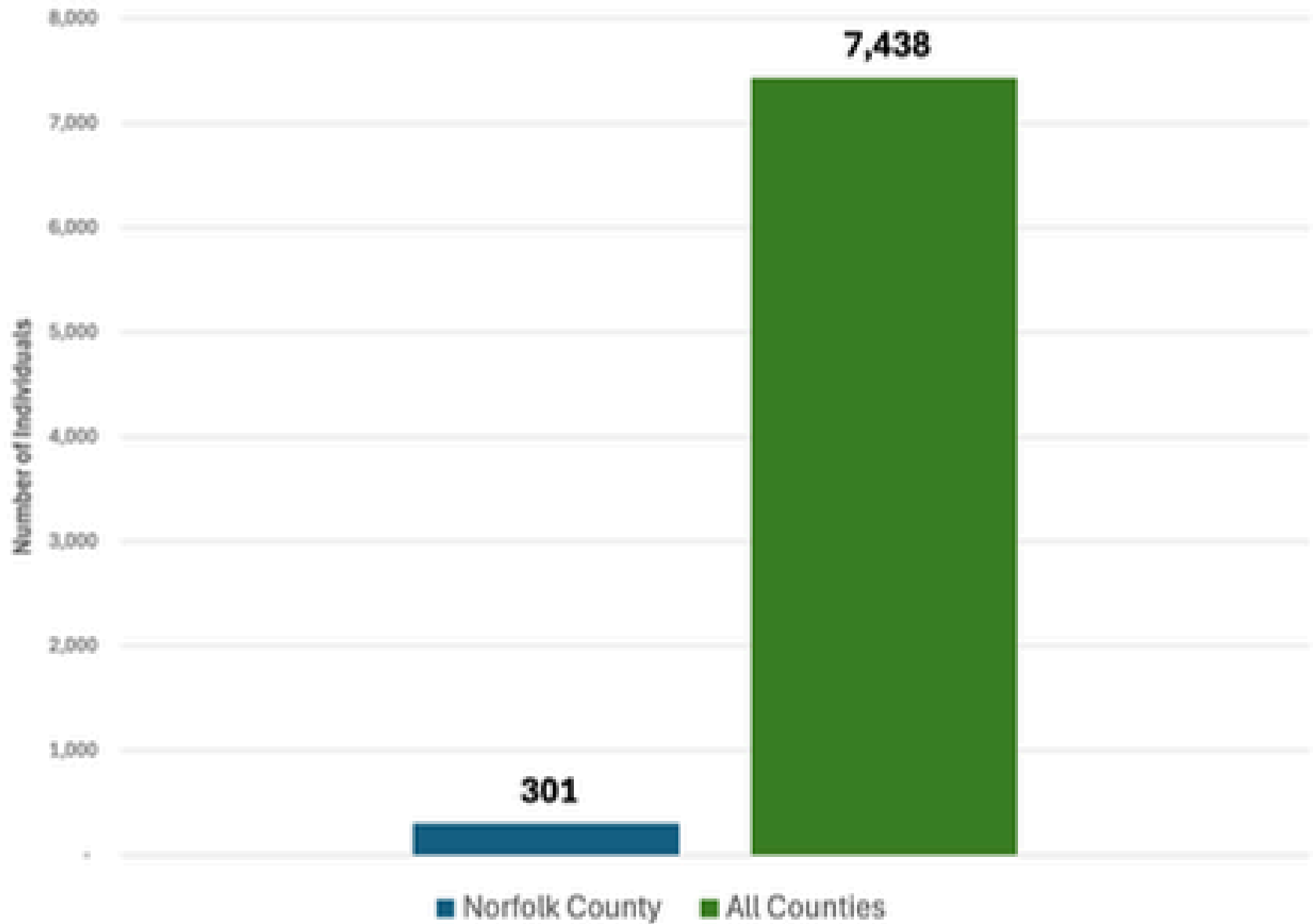
56 DAYS

SENTENCED:

145 DAYS

NORFOLK COUNTY SHERIFF'S OFFICE

DECEMBER 2025 AVERAGE DAILY POPULATION



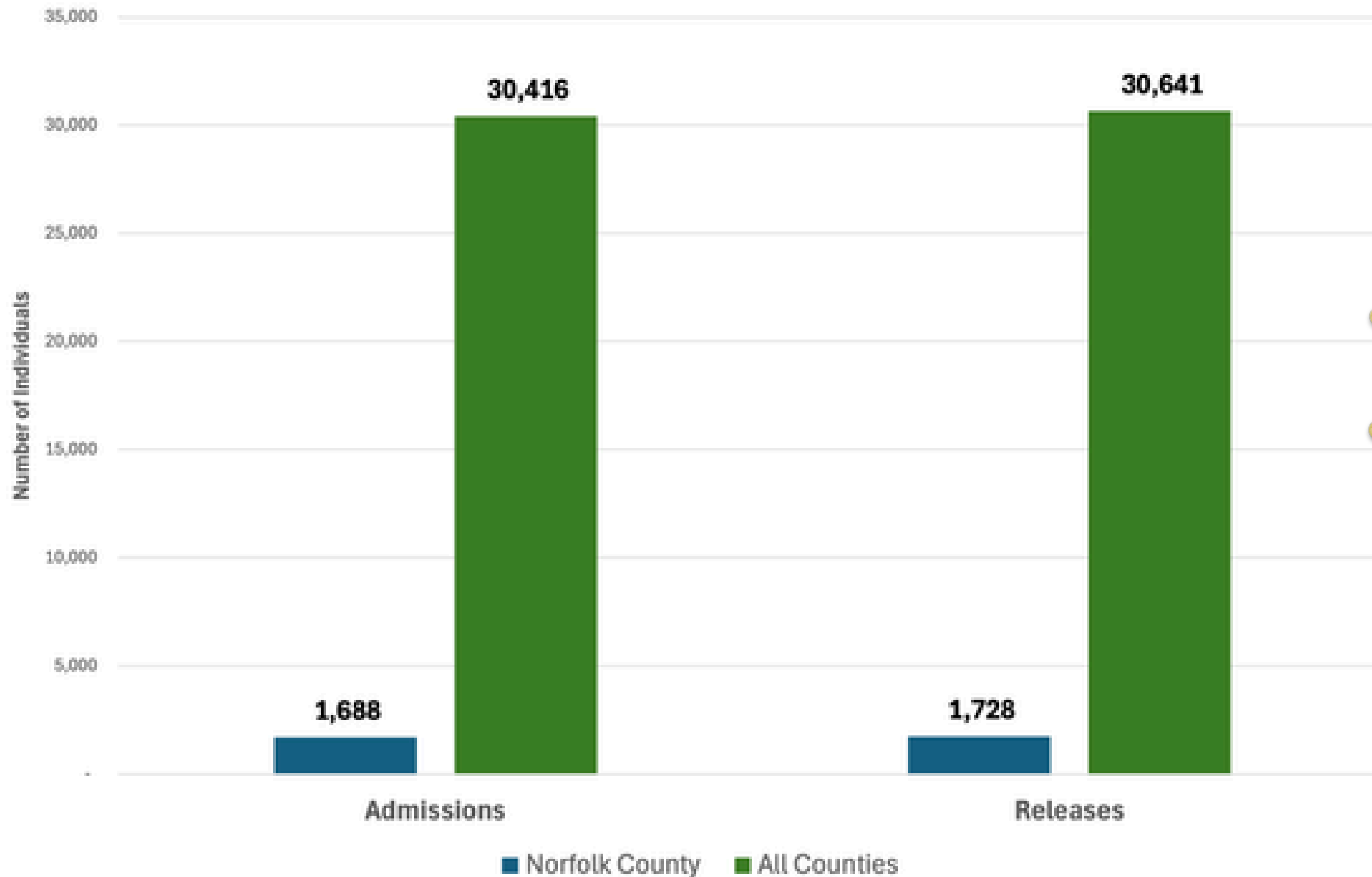
NORFOLK COUNTY POPULATION BREAKDOWN	
PRE-TRIAL MALES	183
SENTENCED MALES	106
FEDERAL MALES	11



***WOMEN: 17 IN CUSTODY
AS OF FEBRUARY, 2026
SOUTH BAY CORRECTIONAL FACILITY**

NORFOLK COUNTY SHERIFF'S OFFICE

2025 ADMISSIONS & RELEASES





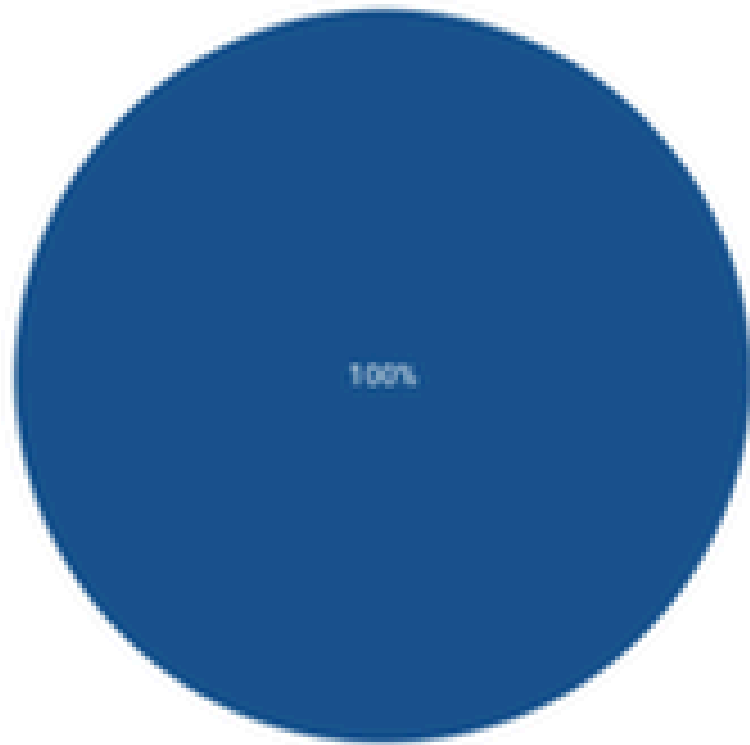
NORFOLK COUNTY SHERIFF'S OFFICE

NORFOLK COUNTY POPULATION DEMOGRAPHICS



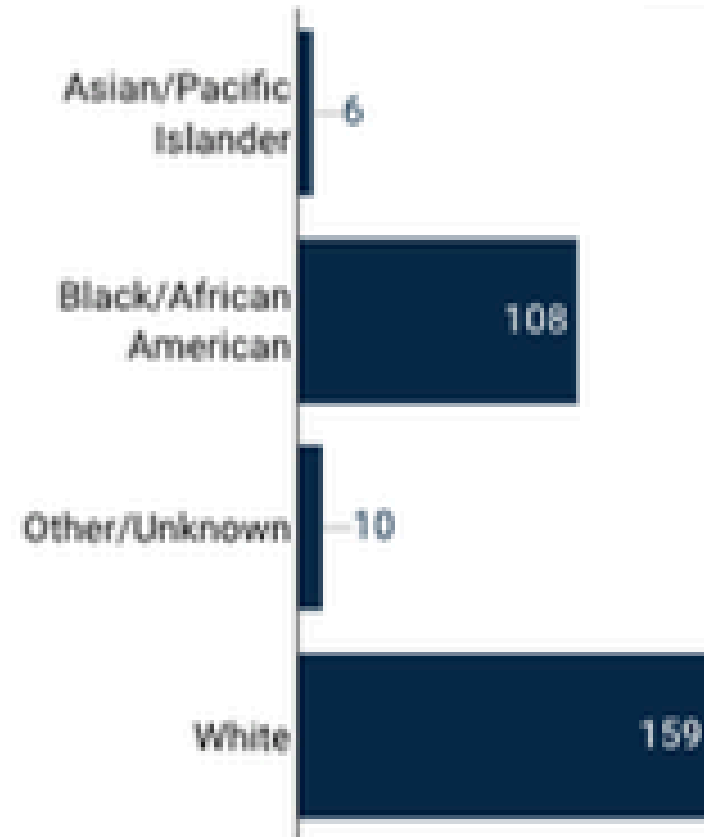
Population by Sex

● M



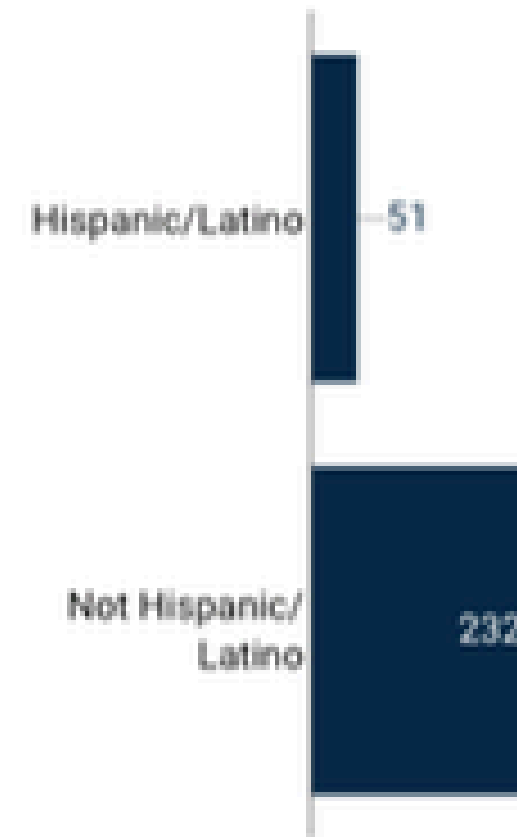
Population by Race

■ Male



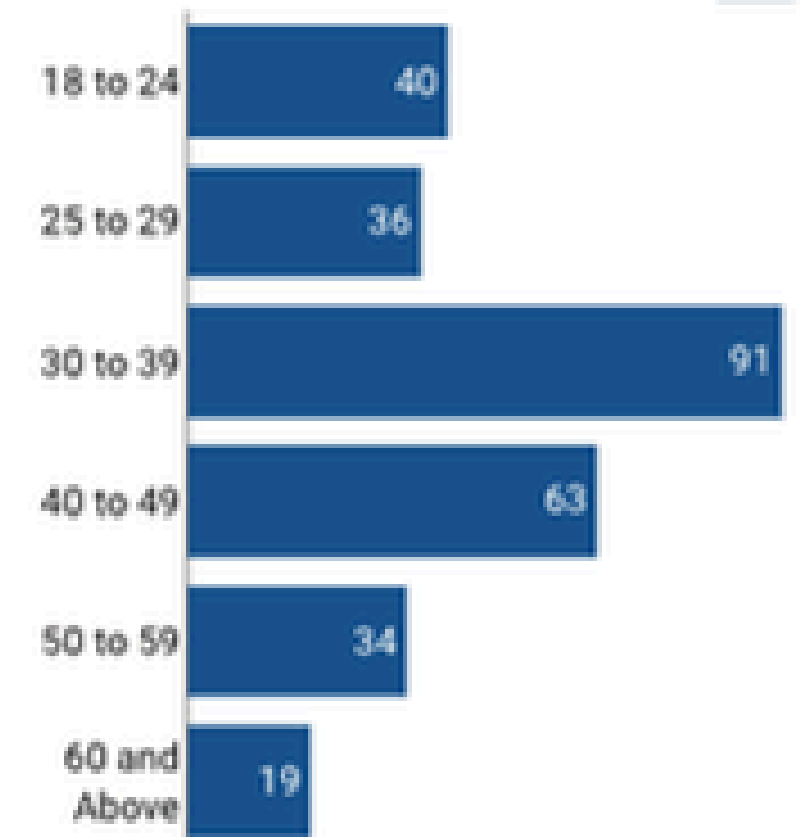
Population by Ethnicity

■ Male



Population by Age (at Snapshot date)

■ M



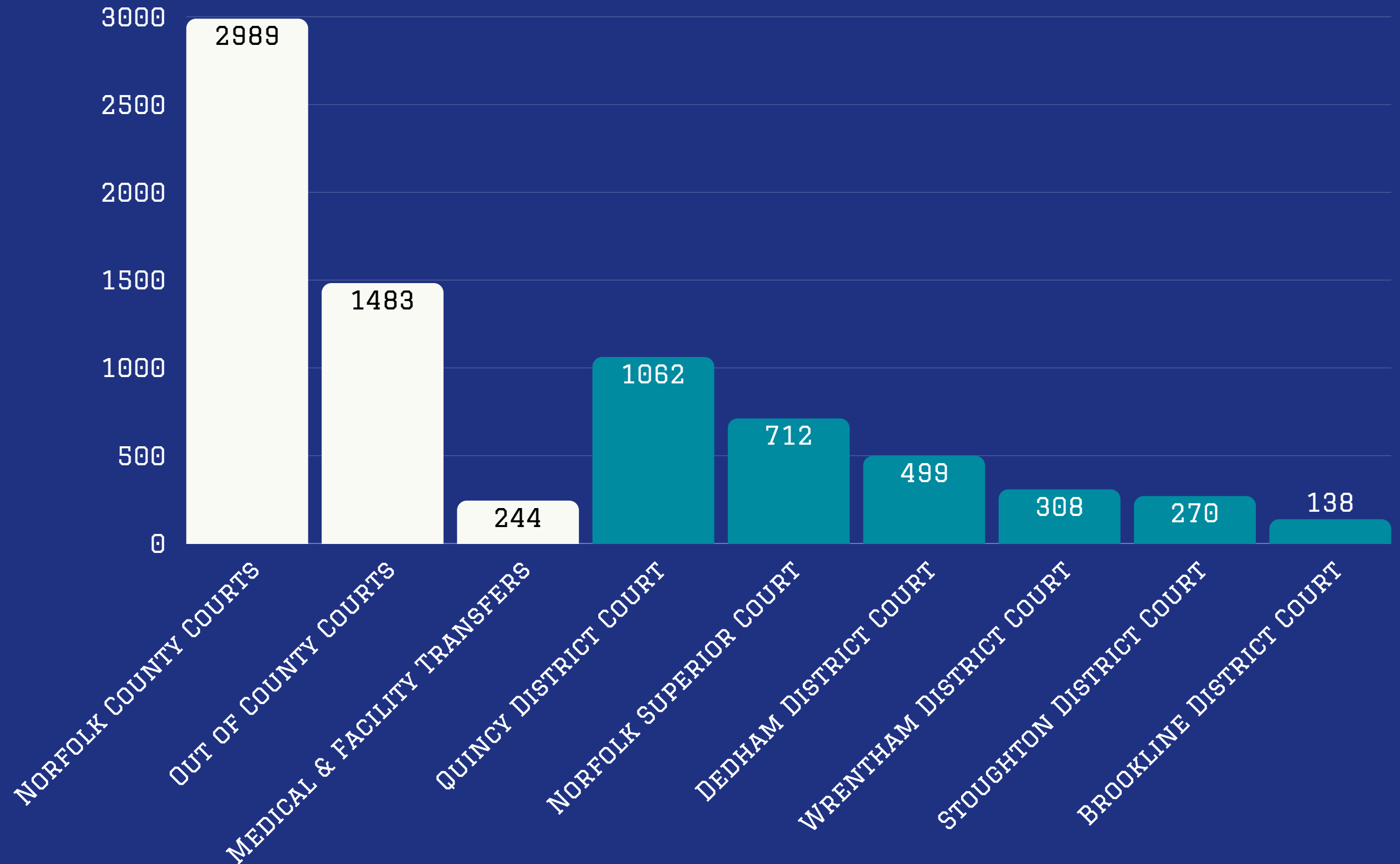


NORFOLK COUNTY SHERIFF'S OFFICE



TRANSPORTATION FY25

TOTAL TRANSPORTS: 4,716





NORFOLK COUNTY SHERIFF'S OFFICE



DIVISION OF CAPITAL ASSET MANAGEMENT AND MAINTENANCE

DCAMM PROJECTS 2025/2026

COMPLETED

- ENTRANCE FRONT DOORS REPLACEMENT
- DAC BOILER
- PERIMETER FENCE
- RESURFACE RECREATION YARDS
- CORRECTIONAL OFFICER SECURITY SHED
- SEWER PIPE EPOXY LINER
- REPLACE HOT WATER HEATERS FOR MAIN BUILDING
- HEATING BOILER RETUBING

PENDING

- MEDICAL MODULAR BUILDING
- FIRE PROTECTION ALARM SYSTEM
- CHILLER EPOXY COATING
- ROOF TOP EXHAUST FANS
- DOMESTIC WATER FILTRATION SYSTEM
- CELL SHOWER STALLS
- ELECTRICAL SWITCH GEAR & TRANSFER SWITCH
- TEMPORARY TRAILER
- SOLAR ARRAY
- WALK-IN FRIDGE/FREEZER



NORFOLK COUNTY SHERIFF'S OFFICE



UP NEXT:

**-ASSISTANT DEPUTY SUPERINTENDENT
HEALTH SERVICES TARA FLYNN, RN**

**-DIRECTOR OF MENTAL
HEALTH ANNE COLLINS, LMHC**



HEALTH SERVICES UNIT

FY25

PATIENT DRIVEN - STAFFED 24/7

7,493 MEDICAL ENCOUNTERS

1,603 HEALTH INTAKE SCREENS

880 HEALTH PHYSICALS

622 DENTAL EXAMS

5,652 MENTAL HEALTH CLINICAL ENCOUNTERS

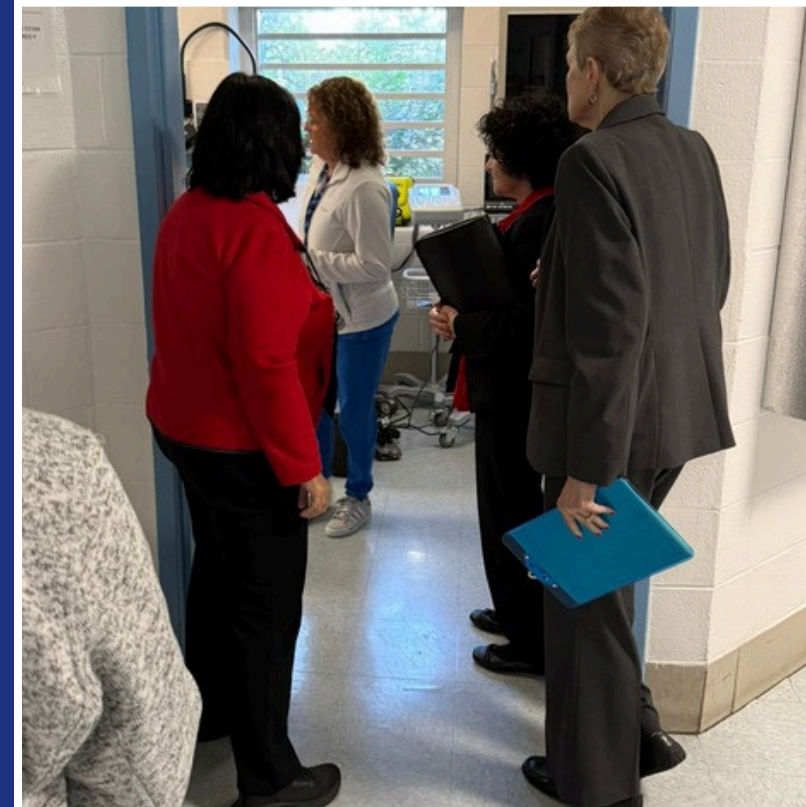
1,757 INMATES WITH MENTAL ILLNESS DIAGNOSED

866 PSYCHIATRIC EVALUATIONS

112 INMATES WITH SERIOUS MENTAL ILLNESS

DISTINCTION:

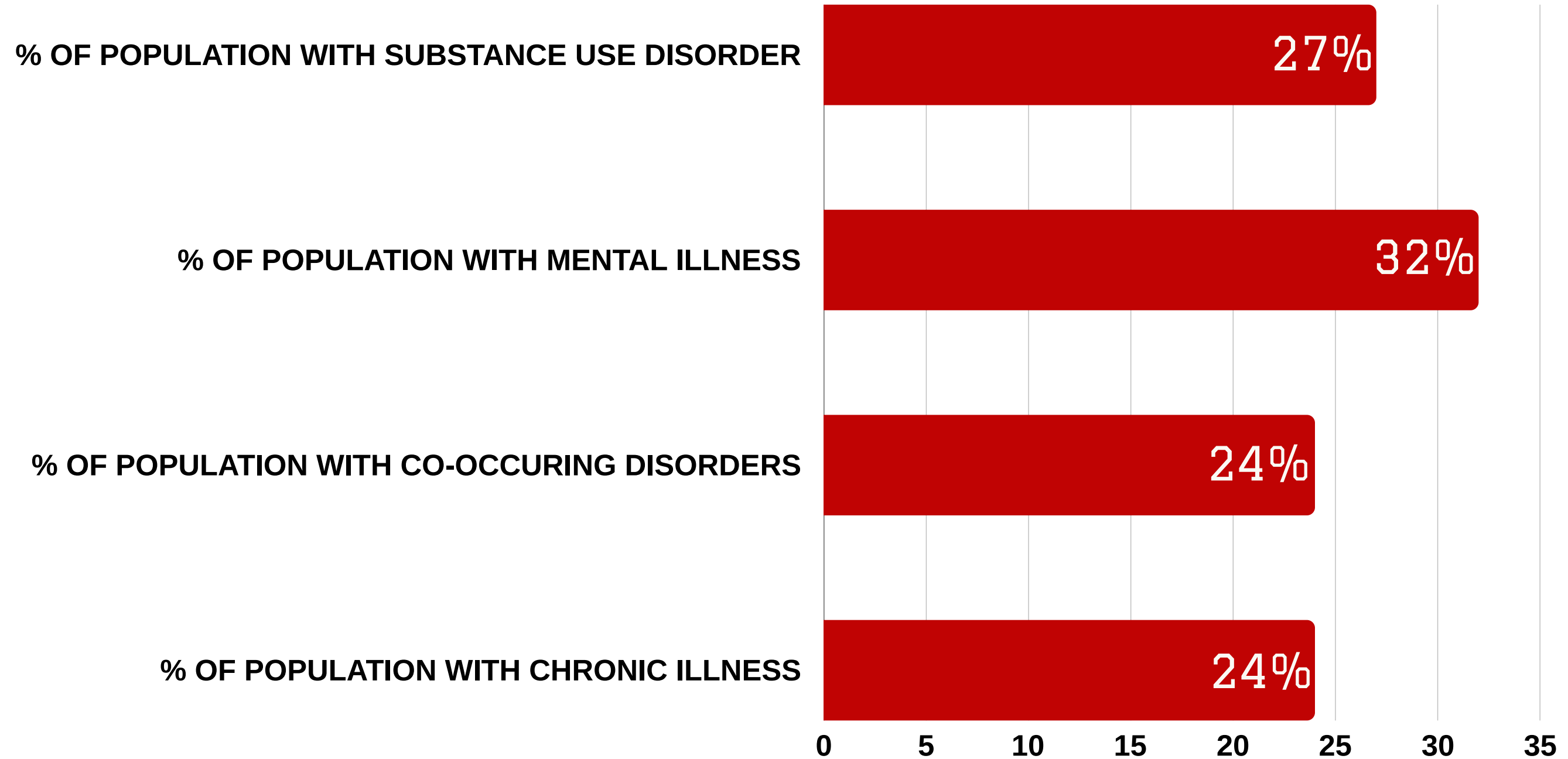
- **“EXCELLENT” 2025 REPORT FROM NATIONAL COMMISSION ON CORRECTIONAL HEALTH CARE (NCCHC)**
- **NURSE ED REARDON - 2025 MERITORIOUS RECOGNITION - EXCELLENCE IN CORRECTIONS AWARDS**
- **DIRECTOR OF MENTAL HEALTH ANNE COLLINS - 2024 EMPLOYEE OF THE YEAR - MSA AWARDS**





NORFOLK COUNTY SHERIFF'S OFFICE

NORFOLK COUNTY FY25 POPULATION HEALTH





NORFOLK COUNTY SHERIFF'S OFFICE



MEDICATION ASSISTED TREATMENT (MAT) FUNDS

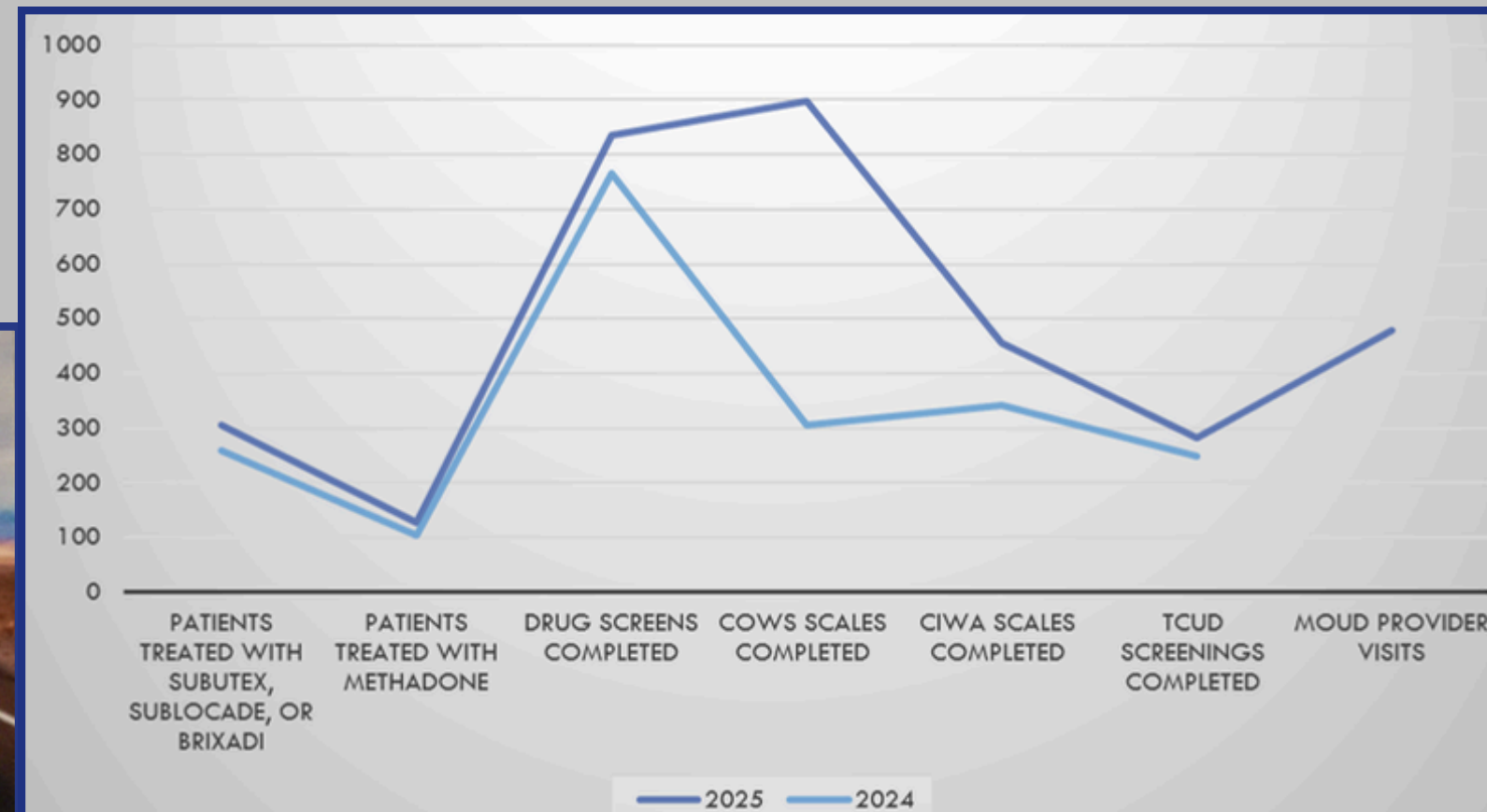
FY24: \$1,534,052

FY25: \$1,117,215

FY26 \$1,348,638 (PROJECTED)

	2024	2025	CHANGE
PATIENTS TREATED WITH SUBUTEX, SUBLOCADE, BRIXADI	260	305	+17.3%
PATIENTS TREATED WITH METHADONE	105	129	+22.9%
DRUG SCREENS COMPLETED	765	835	+9.1%
CLINICAL OPIATE WITHDRAWAL SCALES (COWS) COMPLETED	307	897	+192.2%
CLINICAL INSTITUTE WITHDRAWAL ASSESSMENT (CIWA) SCALES COMPLETED	343	456	+32.9%
TCU DRUG SCREENINGS COMPLETED	248	283	+14.11%
MEDICATIONS FOR OPIOID USE DISORDER (MOUD) PROVIDER VISITS		478	

**MEDICATIONS FOR OPIOID
USE DISORDER (MOUD)
PILOT PROGRAM
ESTABLISHED IN 2019**



**MOUD PROGRAM
NOW SERVES
AS MODEL
FOR OTHER FACILITIES**





NORFOLK COUNTY SHERIFF'S OFFICE



UP NEXT:

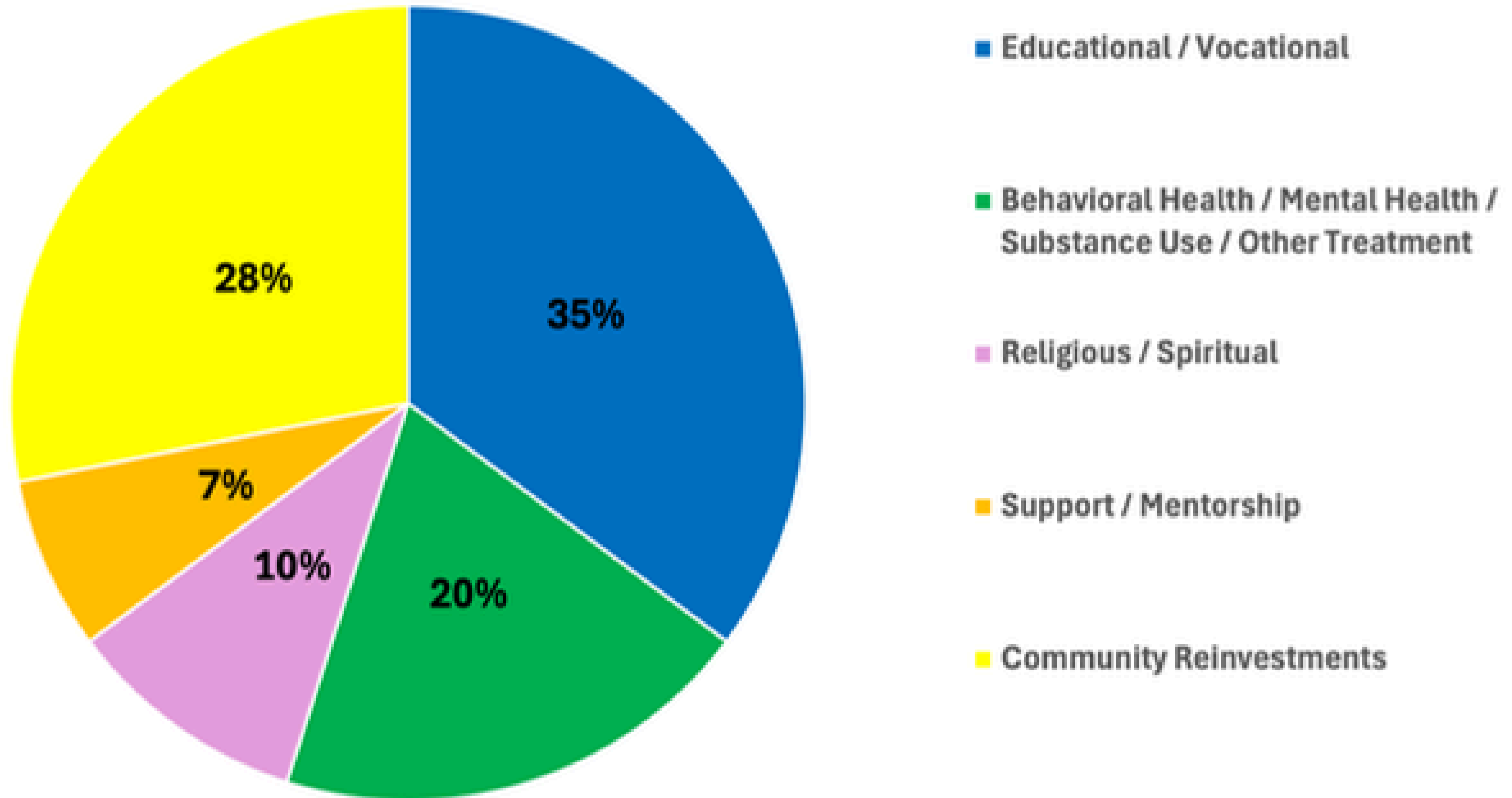
**ASSISTANT DEPUTY SUPERINTENDENT
OF REHABILITATIVE SERVICES MATTHEW SISK**





NORFOLK COUNTY SHERIFF'S OFFICE

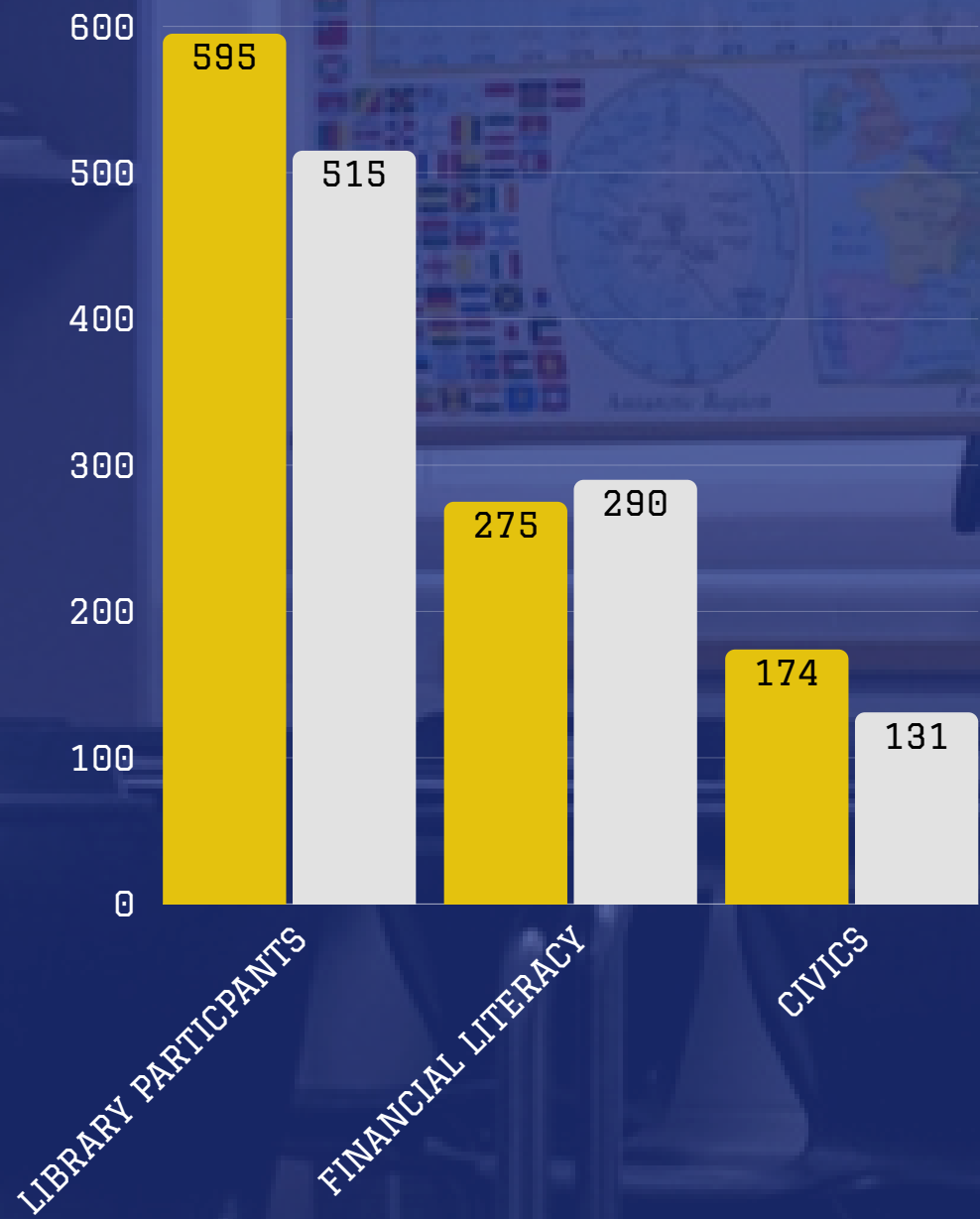
NORFOLK COUNTY 2025 PROGRAMMING



NORFOLK COUNTY SHERIFF'S OFFICE

EDUCATION & PROGRAMS

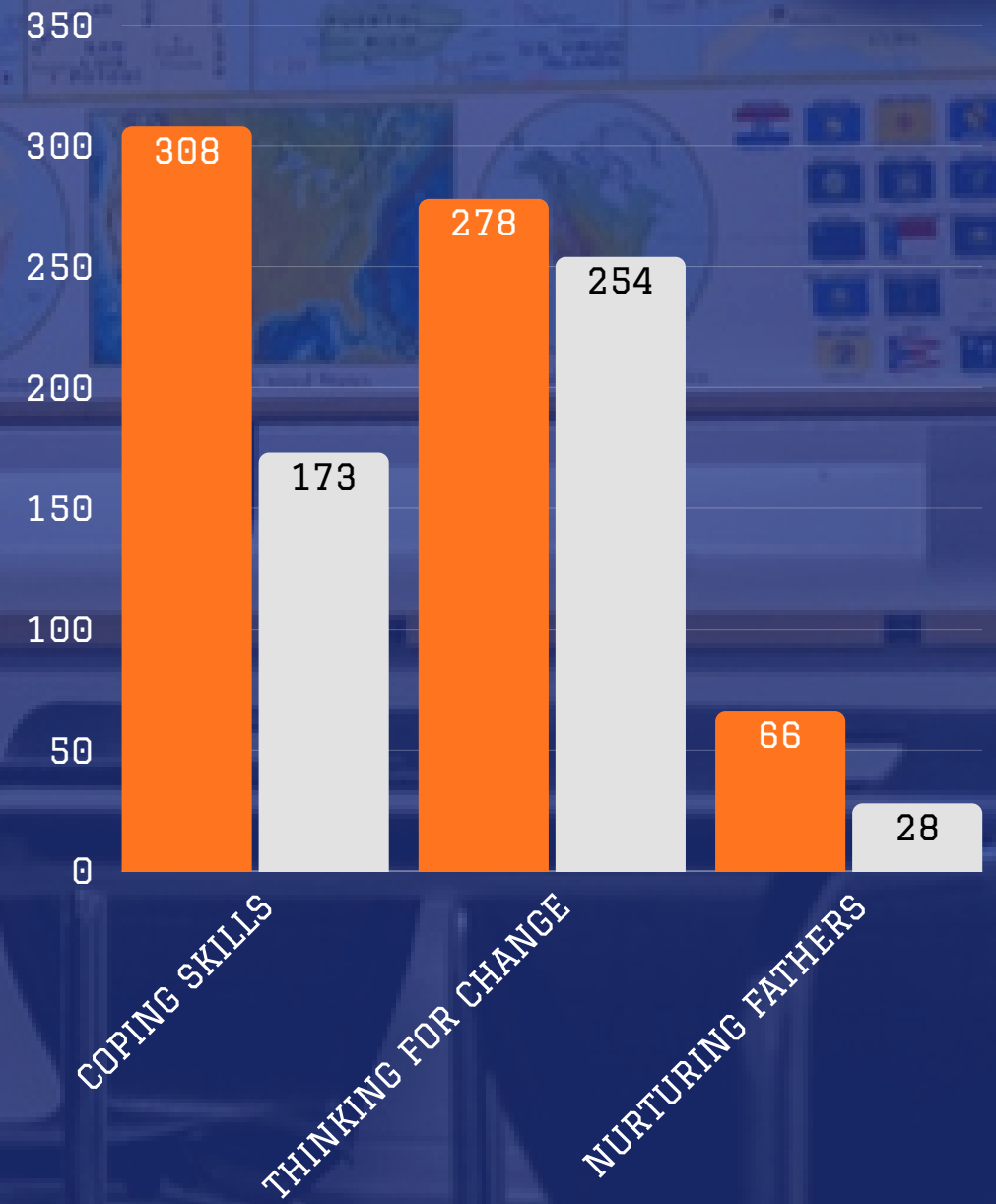
EDUCATION PROGRAMS
2025 V 2024



EMPLOY PROGRAM
2025 V 2024



SELF-HELP PROGRAMS
2025 V 2024



NORFOLK COUNTY SHERIFF'S OFFICE



+ 57 CURRENT PROGRAM OFFERINGS +

EDUCATION

BASIC EDUCATION
CIVICS PRETRIAL
CIVICS SENTENCED
COMPUTERS PRETRIAL
COMPUTERS SENTENCED
CREATIVE WRITING
CREDIT/DEBT RECOVERY
EMPLOYEE BOOT CAMP
ENTREPRENEURSHIP
ESL
FINANCIAL LITERACY
HI-SET PREP
HI-SET TESTING
INTRODUCTION TO LEADERSHIP
RESUME DEVELOPMENT
SEIS (SPECIAL EDUCATION)
SOFT SKILLS TRAINING
TUTORING

SELF-HELP

AA
AA (AWOL)
ANGER MANAGEMENT
BH-JI SEMINAR
COPING SKILLS
DOMESTIC RELATIONS
HARM REDUCTION
MEDITATION/YOGA
MINDFULNESS/MEDITATION
NURTURING FATHERS
RECOVERY COACHING 1:1
RELAPSE PREVENTION
RSAT
SMART RECOVERY
SUP PT
THINKING FOR A CHANGE
VETERAN SERVICES
VETERANS DISCUSSION GROUP
WELLNESS AND HEALTH
YEAR AND A DAY

VOCATIONAL, LEGAL, OTHER

BLOODBORNE PATHOGENS
CDL PREP
HAZMAT
HORTICULTURE 4A
LANDSCAPING
OSHA
PAINTING
COUNTY ATTORNEY
EVIDENTURY DISCOVERY
LEGAL RESEARCH
LIBRARY PRO SE
LIBRARY
BOSTON PUBLIC LIBRARY
ORIENTATION
JEWISH SERVICES
ISLAMIC SERVICES
CATHOLIC SERVICES
PROTESTANT SERVICES
NONDENOMINATIONAL



NORFOLK COUNTY SHERIFF'S OFFICE

EDUCATION & PROGRAMS



SNAPCHEF CULINARY ARTS

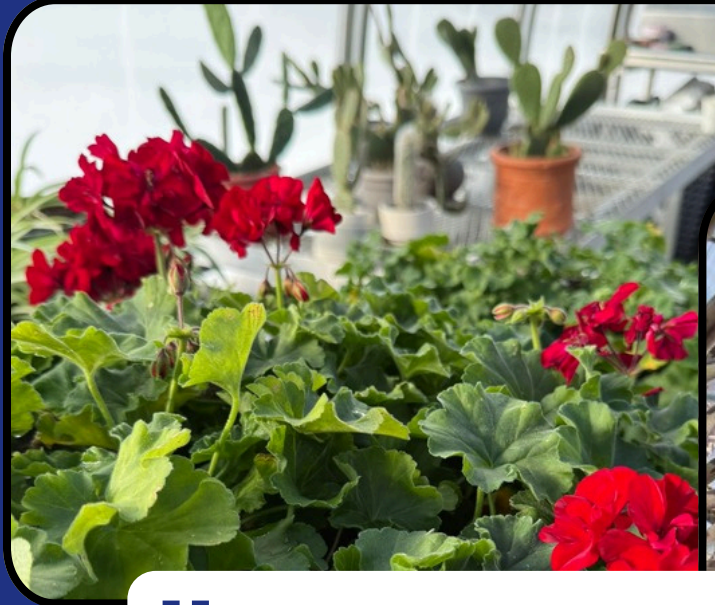
12 WEEKS INTENSIVE KITCHEN/CLASSROOM TRAINING
 18 CHEF GRADUATES SINCE 2024
 POST-RELEASE JOB SEARCH SUPPORT

MIT PARTNERSHIP

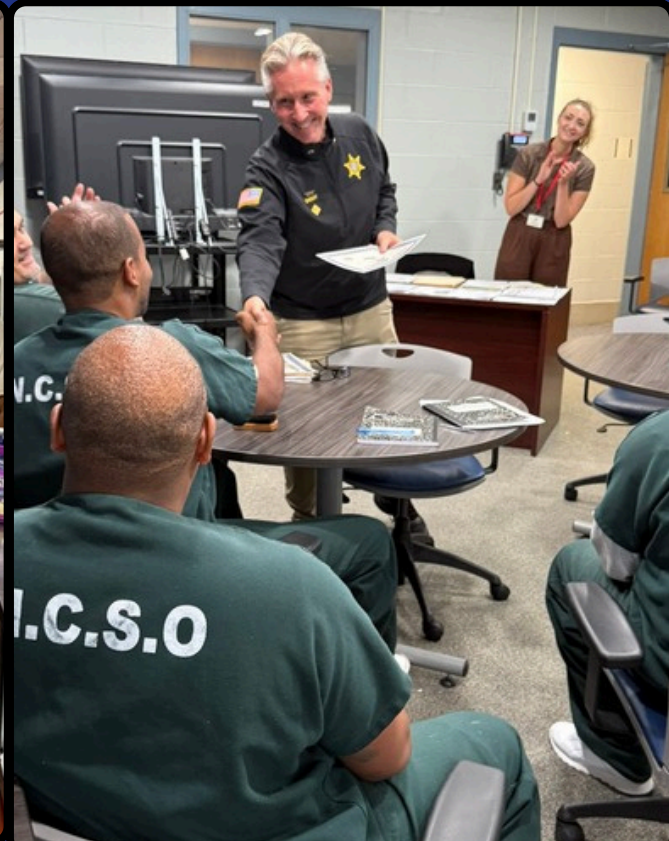
MIT EDUCATIONAL JUSTICE INSTITUTE CLASSES
 "WRITING FOR LIFE"
 WRITING AS A MEANS OF EXPRESSION & PERSUASION

HOUSE 4A

VOCATIONAL UNIT



HORTICULTURE



REENTRY SERVICES

"REENTRY STARTS DAY ONE"

1,368 INDIVIDUALIZED REENTRY PLANS IN 2025

SENTENCED & PRE-TRIAL

983 NEW REENTRY INTAKES (83% PRE-TRIAL)

220 HOUSING PLACEMENTS

219 MASSHEALTH ENROLLMENTS

435 VITAL RECORDS SECURED

285 HEALTHCARE APPOINTMENTS SCHEDULED

MOUD, PRIMARY CARE, BEHAVIORAL, & THERAPY

95 EMPLOYMENT OUTREACH EFFORTS

14 JOB PLACEMENTS SECURED

57 STATE IDs OBTAINED

VETERANS: 5% OF PRETRIAL
6% OF SENTENCED





NORFOLK COUNTY SHERIFF'S OFFICE



VICTIM SERVICES UNIT



DEDICATED VICTIM SERVICES LIAISON FOR VICTIMS/SURVIVORS FROM PRETRIAL, THROUGH POST-CONVICTION & BEYOND

1,000+ NOTICES SENT TO VICTIM/SURVIVORS IN 2025

CORE SERVICES:

- TRAUMA-INFORMED, SURVIVOR-CENTERED ADVOCACY ENSURING VICTIMS' RIGHTS ARE UNDERSTOOD AND UPHELD
- ADVANCE NOTIFICATION OF OFFENDER RELEASE AND CHANGES IN CUSTODIAL STATUS
- CRISIS INTERVENTION, SAFETY PLANNING, AND RESOURCE REFERRALS TAILORED TO INDIVIDUAL NEEDS
- ASSISTANCE OBTAINING VICTIM COMPENSATION & RESTRAINING ORDERS



NORFOLK COUNTY SHERIFF'S OFFICE



UP NEXT:

SHERIFF PATRICK MCDERMOTT





NORFOLK COUNTY SHERIFF'S OFFICE



**CMR MODEL
RECONVICTION
2023**

ONE YEAR: 21.3%

**QUERY MODEL
RECONVICTION
2023**

ONE YEAR: 20.1%

**NORFOLK COUNTY
RECIDIVISM**

SOURCE: EOPSS



NORFOLK COUNTY SHERIFF'S OFFICE



H.O.P.E. CENTER & RECIDIVISM

JANUARY 2024 - DECEMBER 2025

- 305 JUSTICE-INVOLVED CLIENTS
- 30 CLIENTS RECIDIVATED
- 9.8% RECIDIVISM RATE
- 6.2% FOR 19 INDIVIDUALS RECEIVING EXTENSIVE ASSISTANCE



A Program of the N.C.S.O. | Sheriff Patrick W. McDermott

THE H.O.P.E. CENTER

HEALING - OPPORTUNITY - PURPOSE - ENGAGEMENT

A PROGRAM OF THE NORFOLK COUNTY SHERIFF'S OFFICE

BRAINTREE & QUINCY (SATELLITE OFFICE)

499 CLIENTS IN 2025 (300% INCREASE FROM 2024)

- 209 NSO CORRECTIONAL CENTER REFERRALS
- 95 INDIVIDUALS POST-RELEASE ASSISTANCE
- 45 COURT REFERRALS
- 150 COMMUNITY CLIENTS





**NORFOLK COUNTY
SHERIFF'S OFFICE**

**PATRICK MCDERMOTT
SHERIFF**

THANK YOU!



**QUESTIONS?
COMMENTS?**