



Commonwealth of Massachusetts
Executive Office of Health and Human Services
Department of Transitional Assistance

MAURA T. HEALEY
GOVERNOR

KIAME MAHANIAH, MD, MBA
SECRETARY

KIMBERLEY DRISCOLL
LIEUTENANT GOVERNOR

MICHAEL COLE
COMMISSIONER

Michael D. Hurley, Senate Clerk
Office of the Clerk of the Senate
24 Beacon St - Room 335
State House
Boston, MA 02133

Steven T. James, House Clerk
Office of the Clerk of the House
24 Beacon St - Room 145
State House
Boston, MA 02133

Dear Clerk's Michael D. Hurley and Steven T. James,

The Department of Transitional Assistance (DTA) submits the following Report on Agency Paper Reduction Efforts, in accordance Section 32 of Chapter 158 of the Acts of 2014.

With appreciation,

A handwritten signature in cursive script that reads "Michael A. Cole".

Michael Cole